Annual Report

For the year ending 31st March

2025

Salford CVS
Making a difference in Salford

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Message from Alison Page, Chief Executive



Last year, I talked about 'being inspired' and the importance of that when doing a job like mine… Actually, some days I don't think anyone else does a job like mine – and then I think of my fellow 10GM Directors who are also CEOs of local infrastructure organisations (LIOs) like Salford CVS (although no one else is quite like Salford CVS!).

So, I want to start my introduction to Salford CVS' Annual Report 2024-25 by saying a massive **THANK YOU** to Liz, Dawn and Mike; and to Kirsten, my deputy here at Salford CVS – your insight and friendship mean a lot… and you have helped keep me upright in a difficult year for me personally, with losing my Dad to cancer.

I'm not the only person who works at Salford CVS who has lost someone close in the last year either, and I imagine most people reading this will have had their own losses of one sort or another.

So this is a reminder to us all that we need to look after ourselves and each other… and all the more reason for us to think about all those struggling and suffering in our city, in GM, in this country, and abroad… and to think about how we can respond and do more… for there is always more to be done. Salford CVS's strapline is **'making a difference'** and it is, and should always be, at the very heart of all that we do.

So that brings me on nicely to **Live Well** – the new (old?) kid on the block…

Live Well is being badged as Greater Manchester's movement for community-led health and wellbeing – so it's no wonder that the VCSE sector needs to be at the centre of the development of this work. At Salford CVS, we have been collaborating with colleagues to gear up so that our vibrant and diverse sector can make the most of any opportunities to influence the development of Live Well and the resources that should follow. So, please watch this space!



I'd like to end by saying thank you to the whole CVS team – staff, volunteers, trustees – for making 2024/25 another successful year.



Thanks also go to my VCSE and public sector colleagues – we don't always have to agree, but working together transparently, consistently and collaboratively in Salford and across GM is largely the norm, for which I am thankful. As someone who was brought up on the saying "never go to bed on an argument" this is very important to me in terms of being able to do my job.

I hope you find reading our Annual Report for 2024/25 an informative and enjoyable read!

Highlights from a year of Salford CVS

Quarter 1

April 2024 - June 2024

April



World Cafe event

Held at **ECHO** on 19th April.
See **page 23** for more information.

Vocal Leaders Forum

Held on 9th April at **START** to discuss the upcoming 2024 Mayoral Hustings, VCSE Manifesto, Volunteering Strategy and VCSE Strategy.
See more on Vocal on **page 18**.



May

Essential Information Day

Held on 24th May, Salford CVS staff were available all day for drop-in support sessions. We also presented our grants programme.



Vocal Reps Summit

Held on 2nd May at **Eccles Gateway**. All Vocal reps came together to discuss how we influence the Salford system.

June



We Invented The Weekend

Our Volunteer Centre Salford staff coordinated all of the volunteers at the We Invented The Weekend festival held at Salford Quays.
Read more on **page 49**

The Pink Picnic

We held a stall promoting volunteering at Salford Pride's Pink Picnic on 22nd June.



Highlights from a year of Salford CVS

Quarter 2

July 2024 - September 2024

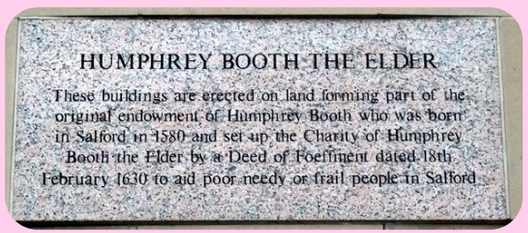
July

City Mayor and Chief Executive visits

On Friday 19th July we facilitated visits for the City Mayor and Chief Executive of the council to Social adVentures and Broughton House.

Humphrey Booth Commemoration event

We attended the annual Humphrey Booth Commemoration event on 19th July at Salford Sacred Trinity Church.



August

Elevate Salford Business Shower event

We held an Elevate Salford Business Shower at HOST at Media City on 28th August.



September



Seldom Heard

We facilitated the Seldom Heard - Skills for Life Beyond Education event on 9th September at Pendleton Sixth Form College. See **page 25** for more info.

Reach Out to End Suicide Procession and Vigil

Salford CVS participated in START's Reach Out to End Suicide Procession and Vigil on 10th September.



Highlights from a year of Salford CVS

Quarter 3
October 2024 – December 2024

October



Annual Conference: Climate Crisis - keep calm and carry on?

We held our annual conference on 30th October at Salford Community Stadium. At this year's conference we focused the conversation on the Climate Crisis and the role of the VCSE sector. We had fantastic keynote speakers who inspired us to think about our role in helping to combat the climate crisis in Salford. Read more on **page 22**.

November

Vocal Environmental Network

Our quarterly Vocal Environmental Network was held at Wardley Hall on 26th November 2024.



Citizen's Advice Salford 85th Birthday

Salford CVS' Chief Executive attended Citizens Advice Salford's 85th Anniversary event at Salford Lads and Girls Club.

December



Salford CVS' AGM

Our well-attended Annual General Meeting took place on 12th December at ECHO, and included our 'Pitch in 60 Seconds' funding opportunity.

Housing Discovery

Salford CVS organised and facilitated this workshop on 6th December, alongside Salford City Council's Housing Transformation Team (HTT). It brought together the VCSE sector and HTT to co-design solutions to the city's housing challenges.

Highlights from a year of Salford CVS

Quarter 4
January 2025 - March 2025

January



Veganuary

We promoted Veganuary throughout January. Salford CVS have signed the Plant Based Treaty as part of our climate emergency work programme.

State of the VCSE Sector

On 16th January 2025, Salford CVS convened a workshop of local infrastructure organisations to start our latest State of the Sector research.

February

February - a month of change

On 6th February we started the day attending Mike Thorpe's funeral. Mike was a towering figure in the VCSE sector - as Chief Executive of The Broughton Trust he played a key role in VCSE leadership work.

Upon leaving Mike's funeral we then went to START in Salford to say a different kind of goodbye to Michelle Dennett on her leaving day...

On 21st February Salford CVS had the sad task of helping close Salford Women's Centre after 40 years of serving the women of Salford. Later that afternoon we attended the exciting opening of CommUNITY Little Hulton's Peel Park Pavillion.

March



Social Prescribing Day

We celebrated national Social Prescribing Day by sharing some of the moving, honest stories from the people we have worked with through the Wellbeing Matters programme.

Live Well with Cancer event

Salford CVS attended this event on 7th March at Gorton Monastery to promote Answer Cancer.

Message from Ben Whalley, Chair



This is my first year writing a foreword as Chair of the Board of Trustees at Salford CVS, and I am delighted to say that 2024-2025 has been another year where we have continued to make a difference for individuals and communities who live and work across the city of Salford. I have been a Trustee of Salford CVS since November 2020, and was appointed to the position of Chair in February 2025 (towards the end of the year we are reporting on). I must first take this opportunity to thank Grace Dyke for her leadership, support and passion throughout my tenure as a Trustee up to that point. Grace has been an excellent Chair, and an example that any Charity Trustee should seek to embody. Throughout 2024-25 I have had the privilege of witnessing the incredible energy, creativity and resilience of Salford's VCSE sector. This year, more than ever, our collective efforts have shown what can be achieved when communities, partners and people come together with a shared purpose.

The challenges facing communities in Salford continue to be real and complex, but so too is the strength, compassion and innovation that defines this city. Our team and membership have once again gone above and beyond. I'm proud of the progress we've made in supporting organisations to be sustainable and resilient, and in championing the role of the VCSE sector as an equal partner in shaping Salford's future. Whether it's enabling grassroots groups to flourish, strengthening partnerships, or advocating for fairer systems, Salford CVS has been at the heart of it. Our work around funding, infrastructure support, volunteering and community leadership continues to grow in both scale and impact.

I want to offer my sincere thanks to our brilliant staff team, trustees, volunteers, partners and members. Their dedication and commitment have been truly inspiring. **I also want to acknowledge the trust placed in us by funders and strategic partners** — trust that allows us to keep pushing for lasting, systemic change. As we look ahead, our ambition remains clear: to meet our strategic priorities and to contribute to the city's agenda as one of its longstanding anchor organisations; thus continuing to meet our mission of 'making a difference in Salford' And so, I want to sign off my first message as Chair of the Board with my greatest thanks of all:

Thank you to the people, groups and organisations across the City of Salford - without your commitment and passion to this place, Salford CVS would have no purpose. We are your charity, and we are proud to serve.

Legal and Administrative Information

The Charity (no. 519361) is a Company Limited by Guarantee (no. 01948293), with its governing document being its Memorandum and Articles of Association. The liability of the members in respect of the guarantee is limited to £10 each.

At 31st March 2025 there were **989** full members and **14** associate members. The charity's trading name is Salford CVS. The Directors are appointed according to the Articles of Association and are referred to as the Board of Trustees.

Salford CVS and Volunteer Centre's registered address:
The Old Town Hall, 5 Irwell Place, Eccles, Salford, M30 0FN

The Trustees, who are also the Directors of the Charity for the purposes of the Companies Act 2006, present their report with the financial statements of the Charity for the year ended 31st March 2025. The Trustees have adopted the provision of Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2019).

Board of Trustees

Grace Dyke – Chair until 25th February 2025
Ben Whalley – Chair from 25th February 2025
John Phillips – Treasurer
Aderonke Apata
Barbara Bentham
Lewis Hellewell – resigned 24th March 2025
Ray Mashiter
Teresa Pepper
Yen Siang Tan
Francesca Todde
Adam Webster – resigned 27th June 2024

Council Representatives

Cllr Sharmina August – resigned 4th September 2024
Cllr Gina Reynolds – appointed 19th August 2025

Senior Management

Alison Page – Chief Executive
Kirsten Robinson – Deputy Chief Executive

Principle Objectives

The Charity's principle objectives as set out in its Memorandum of Association are:

- To promote any charitable purposes for the benefit of the public principally but not exclusively in the local government area of Salford and its environs (area of benefit). And in particular, build the capacity of third-sector organisations and provide them with the necessary support, information and services to enable them to pursue or contribute to any charitable purpose.

- To promote, organise and facilitate cooperation and partnership working between third sector, statutory and other relevant bodies in the achievement of the above purposes within the area of benefit.

For the purposes of this article:

- **'third sector'** means charities, voluntary organisations and social enterprises

- **'charities'** are organisations which are established for exclusively charitable purposes in accordance with the law of England and Wales

- **'voluntary organisations and social enterprises'** are independent organisations, which are established for purposes that add value to the community as a whole, or a significant section of the community, and which are not permitted by their constitution to make a profit for private distribution. Voluntary organisations and social enterprises do not include local government or other statutory authorities.

Public Benefit Outcomes

Salford CVS operates for the benefit of its membership and our ethos is demonstrated in public benefit to the citizens of Salford. Trustees have referred to the Charity Commission's general guidance on public benefit when reviewing the Strategy, Vision, Mission and Values of the organisation and our thematic strands of work. In particular, the Trustees have considered how our planned activities, developments and decisions affect our impact on Salford citizens.

We use monitoring and evaluation systems to demonstrate our outcomes and impact, which further demonstrate our public benefit. Underlying this is our commitment to quality, which is one of our six Values.

Custodian Funds

The charity holds funds on behalf of other organisations as a custodian. There are a number of reasons why the organisations cannot hold their own funds, including: the organisation is too small to operate a bank account; there are not sufficient people in the organisation for adequate controls as stipulated by a grant provider; or, the organisation does not feel it has appropriate resources to handle its own funds. When a fund is taken on by the charity, there is both an application form and ID provided by the organisation; or, the terms from the grant provider are that the funds are held by the charity. Any movement of funds must be supported by written authorisation from a designated member of the organisation. Details of funds can be found in **note 16**.

About Salford CVS

Salford CVS is the city-wide infrastructure organisation for the Voluntary, Community and Social Enterprise sector; providing specialist information, advice, development support and opportunities for influence and collaboration.

We provide support for organisations to establish and develop including training for their staff, volunteers and trustees. Our Volunteer Centre provides support for individuals who want to volunteer and assistance for organisations developing volunteer programmes.

Salford CVS has a proud history of making a difference in Salford **since 1919**, initially as Manchester and Salford Council for Social Service, before we separated in **1973** to become Manchester CVS and Salford CVS.

We are a well-respected partner in this city and have excellent relationships with both VCSE and public sector organisations. We are financially stable with a clear business plan and a highly skilled and motivated staff team and Board of Trustees.

As a **membership organisation**, we work hard to address the needs and represent the interests of **nearly one thousand** VCSE sector member organisations.

Our **Annual General Meeting** is always widely publicised and well-attended, with a clear focus on our status as a membership organisation and how we endeavour to engage, involve and support our members throughout the year.



Mission Statement

Making a Difference in Salford

Vision

A robust Voluntary, Community and Social Enterprise sector that meets the diverse needs and aspirations of the people of Salford

Values

Making a difference through:

Passion	Being passionate about the Voluntary, Community and Social Enterprise sector
Innovation	Being innovative in our approach
Quality	Delivering quality at the heart of all of our activities
Cooperation	Stronger when we work cooperatively with others to achieve our vision
Inclusion	Taking an intersectional approach to celebrating, valuing and promoting equity, diversity and inclusion
Impact	Demonstrating impact and making a difference every time

Our Strategic Priorities

Theme	Work Strands		
Investment	Funding and Fundraising	Contracts and Commissioning	Trading
Voice	Representation	Influencing	Campaigning
Share	Resources	Information	Collaboration
Volunteer	Governance	Good Practice	Brokerage
Community	Poverty	Inequality	Wellbeing
Impact	Compliance	Quality	Social Value

2024/25 was the last year of us operating under **our Strategic Plan 2020 – 2025,** and we spent significant time during the year reviewing our strategic priorities with our trustees and staff, and with our members, including at our November 2024 Annual General Meeting (AGM). On the following pages **(15-16)** you can read more about our revised Strategic Priorities for the period 2025 – 2028, and on **page 17** we explain how these priorities meet our national membership body NAVCA's four core functions.

You can find our revised **Strategic Plan 2025 – 2028** on our website at: www.salfordcvs.co.uk/salford-cvs-strategic-plan-2025-2028

Our Strategic Priorities for 2025 - 2028

Leadership and Advocacy

Priorities

- **Develop and support Salford's Vocal model** for voice and influence, ensuring VCSE representation and distributive leadership on all of Salford's main partnership boards
- **Provide opportunities for the wider VCSE sector** to be kept informed and engaged in **key city issues**
- Organise a large **annual VCSE conference** on topical themes, delivered by and for our sector

Additional areas for development

- **Leadership training and support** (including for emerging leaders and diverse leaders) – we'll do this via our work in the 10GM partnership www.gmworkforcehub.org.uk
- **Find creative ways to engage more people at neighbourhood level and enable them to have a say** – we'll do this as part of our role in the emerging GM Live Well work
- **Continue to undertake emergency response and civil contingencies work** in Salford and GM

Partnerships and Collaborations

Priorities

- **Build opportunities for partners** from across sectors to come together and develop effective joint working protocols and practice
- **Develop opportunities for VCSE organisations to create formal partnerships** to deliver services and solutions in a 'place'
- **Establish a range of VCSE practitioner networks** to address key issues such as food poverty, the environment and volunteering

Additional areas for development

- **Further develop relationships with the private sector** – we'll do this via our work leading the Salford Social Value Alliance
- **'Meet the Commissioner' events** – we'll do this via our Vocal Forums' voice and influence work

Capacity Building

Priorities

- **Provide 1-2-1 capacity-building support** for Salford's VCSE organisations, specifically focusing on good governance, business planning, securing funding, compliance and safeguarding
- **Organise a wide range of training workshops** on key themes, taking place throughout the year; including delivering adults and children's safeguarding training
- **Manage and administer a wide range of small grants and investments** to benefit the local VCSE sector

Additional areas for development

- **Support new members through the grants process** – we'll do this via our 'Meet the Funder' events and follow up with 1-2-1 support as needed
- **Offer training for volunteers in youth work, community development, mentoring and other relevant skills** – we'll research this as part of the refresh of our training offer for 2025/26
- **Prioritise our Membership Support offer**, including developing a confidential '**Early Warning System**'

Volunteering

Priorities

- **Broker opportunities and support connections** between local people seeking to volunteer and organisations who welcome volunteers; and also recruit and manage a team of events and civil contingencies volunteers in-house
- **Prioritise developing volunteering opportunities for Salford's young people and residents from diverse communities**, ensuring good practice is at the heart of this work
- Organise our annual **Heart of Salford awards**, celebrating volunteering and the local VCSE sector

Additional areas for development

- **Train a pool of volunteers with relevant expertise that can be dispatched to support groups with admin / comms / book-keeping, etc** – we'll do this by further developing employer supported volunteering, including maximising our '24 Hours to Make a Difference' programme

How we meet NAVCA's Core Functions of Local Infrastructure Organisations

Leadership and Advocacy

Local infrastructure organisations are leaders in their communities, strengthening our sector's voice and influence on key decision-makers and funders. They support and empower vulnerable and marginalised communities, working towards a more equal society.

Partnerships and Collaborations

Local infrastructure organisations create opportunities for collaborative working by building networks and partnerships between local organisations and strategic partners. Through nurturing these relationships, communities are better equipped in both the development of ongoing projects and times of crisis.

Capacity Building

When local voluntary and community organisations have access to practical support, people and communities become more resilient and able to flourish.

Local infrastructure organisations can provide training, resources or advice to facilitate community development.

Volunteering

Volunteering is integral to thriving communities.

Local infrastructure organisations encourage and nurture volunteering opportunities, so that people can build connections and work together on things they care about, driving positive change locally.

Salford CVS is a long-standing member of NAVCA, the national membership body for local VCSE infrastructure organisations. We have aligned our Annual Report for 2024/25 against the NAVCA, nationally recognised, four key functions of local VCSE infrastructure.

What follows is a snapshot of our activities and achievements during 2024/25 under these four headings.
Some areas of our work more closely align with these headings than others – for instance our work on **Grants and Investments** and our **Communications** work in reality operate across all four headings. However, for ease of compiling this report, we have chosen to describe our activities under one heading for each of our areas of work.

Leadership and Advocacy

Voice and Influence – Vocal Forums

We have continued to deliver our extensive voice and influence work through our Vocal strategic forums and roundtables, including:

- **Vocal Leaders**
- **Vocal Children, Young People & Families**
- **Vocal Wellbeing, Health and Care**
- **Vocal Food Poverty** (newly developed March 2025)

We have also delivered thematic strategic roundtables around housing transformation, sector relationships with public sector colleagues, sector instability and looking at a VCSE-led transport solution for Adult Social Care and Children's services.

11 VCSE strategic roundtables attended by **360** participants

19 Vocal strategic forums facilitated, attended by **207** participants

9 Vocal peer support networks attended by **100** participants

"I am excited to find out about Salford becoming a child-friendly city. This meeting has given me a lot of food for thought"

"It was a really positive and enlightening experience"



Leadership and Advocacy

Voice and Influence – Strategic Representation

Salford CVS' strategic staff and our Vocal Forum's VCSE representatives continued to play a key role in the city during 2024/25, acting as the sector's voice and seeking to influence Salford's Strategic Partnerships. This includes attending all six of the Boards and their sub-groups of the Partners In Salford, the Integrated Care Partnership's seven working groups and their sub-groups and various other city partnerships.

41 of the city's partnerships attended per quarter by Salford CVS and Vocal Forum representatives

As a result of Salford CVS and Vocal Strategic representatives on the Health & Wellbeing Board and the Integrated Care Partnership we have influenced key decisions and strategies, including developing the **Carer's Strategy** and the **Locality Plan for health and care.**

In numbers

22 Vocal representatives acting as the sector's voice and seeking to influence Salford's Strategic Partnership



Leadership and Advocacy

VCSE Sector Research and Insight

State of the VCSE Sector research

Salford CVS, on behalf of 10GM, are leading the work on the State of the VCSE Sector research and appointed Nottingham Trent University as our academic partners. Along with the other local infrastructure organisations across Greater Manchester, we have successfully completed the research project scoping and will be conducting the research during 2026.

Pulse Checks

We re-introduced our quarterly Pulse Checks during the year in order to take a temperature check about the financial stability of the sector following Government National Insurance rises.

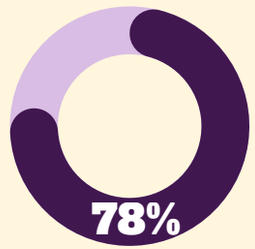
This temperature check provided vital information about the VCSE sector instability, which was used to influence the city's strategic partnerships.

Pulse Check results

Increases in service demand and operating costs:

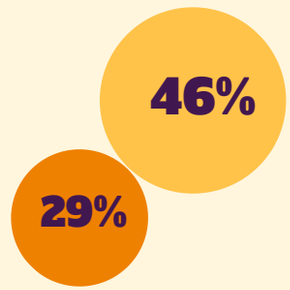
74% of Voluntary, Community and Social Enterprise sector organisations reported an **increase in service demand** over the last three months.

Over **three-quarters** of VCSEs report an increase in operating costs over the same period.



Stagnating income and rising expenditure:

Only 25% of VCSEs reported an increase in income over the past three months. Just under half (46%) report their income had stayed the same, while 29% noted a decrease.



By contrast, **85% of VCSEs** reported **increases in expenditure** over the same period.

Leadership and Advocacy

Social Value

Salford CVS continued to lead, facilitate and administer Salford Social Value Alliance's steering group's quarterly meetings. During 2024/25 we have:

- Refreshed the **Salford Social Value Alliance website**
- Developed **Salford4Good** as the umbrella for social value, successfully **matching companies with VCSE organisations** to give time, money, goods or share skills and expertise
- **Increased the membership** of the wider alliance and commitments to our 10% Better campaign
- **Brokered Social Value training** for the VCSE sector from Savills Earth



13 new members of the Salford Social Value Alliance.

4 case studies submitted by members for the new Social Value Alliance website.

"This looks a lot cleaner, more modern and much better than the old website."

A member of the Social Value Alliance's steering group

Case Study - Annual Conference 2024

Climate Crisis - keep calm and carry on?

Our 2024 Annual Conference explored how Salford's VCSE sector can help tackle the climate crisis. Keynotes from Pam Warhurst CBE and Dr Emma Geen inspired action. The workshops generated practical ideas on inclusion, fast fashion, buying local, social and ethical, harnessing community energy and growing food. Feedback showed the conference left attendees feeling energised, hopeful, and better connected.



"It was empowering and hopeful"

"Amazing speakers, amazing refreshments, organised well"

"This is an important topic, especially when linked back to local issues"

109 people attended from Salford's VCSE sector

2 inspiring keynote speakers: Pam Warhurst CBE and Dr Emma Geen

6 interactive workshops

Case Study - Vocal Wellbeing, Health and Care Forum

World Cafe conversation

On 19th April 2024, VCSE sector colleagues and public sector leaders came together at Eccles Town Hall (ECHO) for a World Café conversation with Salford Care Organisation. At a time of financial pressure and strained relationships, bringing people together to have open, constructive conversations was a major achievement.



VCSE voices highlighted how community services, from discharge support to befriending, can help relieve system pressures and improve lives. This forum created space to rebuild trust, mutual understanding, and genuine partnership working.

53 VCSE sector organisations in attendance

6 senior leadership attendees from Salford Care Organisation

2 VCSE case studies demonstrating impact post-event

Case Study - Social Value

Savills Earth consultancy were appointed by Salford City Council to produce a local needs and opportunities assessment and develop a place-based priorities framework to aid the delivery of social value allied to regeneration in Eccles, Swinton and Pendleton. Salford CVS supported this work by consulting with the VCSE sector in these wards through focus groups and semi-structured interviews.

21 VCSE organisations engaged in the consultation in Eccles

23 VCSE organisations engaged in the consultation in Pendleton

18 VCSE organisations engaged in the consultation in Swinton

42 VCSE organisations then received Social Value training from Savills Earth

The feedback that Salford CVS received from participants has been included in a Social Value Framework, which will be used by the developers appointed to deliver the regeneration in Eccles, Swinton and Pendleton. It will inform their social value offers and ensure the needs of local communities and VCSE organisations are met.

We were asked, “Can you develop a library of social value opportunities for private sector businesses?”

Salford CVS are now undertaking this work during 2025/26 across all of Salford’s other wards to understand need and better tailor social value brokerage to benefit our sector.

Case Study – Seldom Heard

Skills for Life Beyond Education

Our Seldom Heard young people's event for 2025 brought together young people from underrepresented groups across Salford with senior city leaders to explore the theme **Skills for Life Beyond Education**. Young people raised issues around financial literacy, practical life skills, careers advice, and safe, inclusive opportunities. City Leaders, including Mayor Paul Dennett, pledged to act, continuing a cycle of accountability from previous years. The event ensured seldom heard young people's voices influenced the city's priorities and secured commitments from city leaders for lasting change.



"Powerful, but hard to hear"

"Listening directly to young people and being given a lot of food for thought… a brilliant event."

"The discussions helped me feel seen and heard. I also shared my experience of being a trans person publicly."

37 young people engaged with city leaders

20 senior leaders listened and responded to the views of young people



Partnerships and Collaborations

10GM

A joint venture to support the local VCSE sector in Greater Manchester

10GM is a legal entity owned by four local infrastructure organisations, including Salford CVS. During the year we delivered a range of initiatives as part of the 10GM family, including:

- **Answer Cancer**
- **GM VCSE Accord delivery**
- **Violence Reduction Alliance Facilitation**
- **Social Economy (Social enterprise development work)**
- **VCSE Infrastructure Development (Social value and State of the Sector)**
- **GM Live Well National Lottery project development**

As a result of 10GM securing funding for VCSE infrastructure development,

130 individuals have engaged in social value events and training or received one-to-one support with demonstrating their social value.

As a result of 10GM winning a GMCA contract focusing on social economy, a number of social enterprises have been supported to become part of Salford City Council's Alternative Education Framework.



Case Study - Violence Reduction Unit

Supported by our **VRU Development Worker**, a range of activities were provided to young people in Ordsall, Weaste, Seedley, Pendleton and Charlestown, aimed at reducing anti-social behaviour and youth crime in the areas through the six VCSE delivery partners:

- **Innit 4 Young People**
- **Salford Foundation**
- **Oasis Media City**
- **Mancunian Way**
- **Salford Community Leisure**
- **Swinton Lions**

296 sessions delivered to

1,840 young people aged 10-18

This work resulted in a reduction in anti- social behaviour in the neighbourhoods and a reduction in shoplifting at Quayside Shopping Centre.



The outcomes for young people who participated in the programme were improved:

- aspirations
- access to activities and opportunities
- mental and physical wellbeing
- sense of pride, respect and belonging in their community

Case Study – Family Hubs

Salford CVS works in partenrship with Salford City Council as part of Salford's Family Hubs. Our role is to engage the VCSE sector as delivery partners, provide small grants and develop a volunteering programme to support delivery. From July, our two **Family Hub Navigators** started to work with parents and carers to connect them into activities and services, to provide additional support with things like loneliness and isolation, SEND, food poverty, financial support, connecting with other parents, carers and children.



33 VCSE organisations signed up to become formal Family Hub partners

37 parents and carers connected into support



"You give me little things to help me and even though I'm making tiny steps, I'm making so much progress. I'm happy and I feel good. Things are going well."
Parent supported by a Family Hub Navigator

Case Study - Wellbeing Matters

In 2024/25, Wellbeing Matters continued to prioritise partnerships that align with both primary care and citywide priorities, including mental health, physical activity, long-term conditions, and system integration. This strategic alignment resulted in **4,019 referrals** across the year. Mental health needs, such as depression, stress, anxiety, and overwhelm, accounted for **31%** of all referrals, while social support needs made up **23%**. These figures highlight the essential role of collaborative efforts in addressing complex, multi-layered health and wellbeing issues.

Collaboration with programme partners and Salford's vibrant VCSE sector enabled a wide range of referral pathways.



6,282 **connections out of the programme led to:**

20% directed to social activities and community groups

19% directed to to welfare and finance support, and there was a notable increase in referrals to physical activity opportunities, especially for people with long-term conditions

77% of all onward referrals were made to the VCSE sector across Salford and Greater Manchester, demonstrating strong, community-led partnerships.

"Wellbeing Matters was featured in the new Primary Care Salford Standards for 2025/26, signalling the city's continued commitment to social prescribing approaches. The programme remains responsive to local needs, evolving through new collaborations with partners such as the DWP WorkWell programme and Salford Royal Hospital. These partnerships showcase how a person-centred model, rooted in community connection and capacity building, can deliver meaningful impact across different settings, reinforcing the value of integrated and collaborative working across Salford.

Case Study - Living Well

The Living Well models brings together both clinical and non-clinical mental health support offers to the residents of Salford, providing a person-centred, trauma-informed and holistic approach. Working in collaboration with **Greater Manchester Mental Health NHS Foundation Trust,** the VCSE sector provided core partners; **Salford CVS**, **START**, **Six Degrees** and **Mind in Salford,** with wider partners including **Wellbeing Matters**, **Lingua GM**, **The Growth Company** and **Safe in Salford**.



1,151 referrals received into VCSE pathways

"The role has been vital in strengthening the integration between statutory services and the VCSE sector... You ensure that the voice of the VCSE sector is consistently present and heard in the key forums..."
Martyna Swieczkowska,
Senior Operations Manager
at Six Degrees social enterprise

Case Study - Answer Cancer

The Answer Cancer programme is a VCSE partnership that challenges health inequalities by raising awareness of cancer and promoting the importance of breast, bowel and cervical screening amongst Greater Manchester's diverse communities where traditional NHS messaging is ineffective. One of the ways we do this is by providing grant funding to local groups to develop appropriate messaging within their communities.

Community engagement

Answer Cancer's community engagement work has strengthened our role as a leader in cancer awareness, driving behaviour change through targeted breast, bowel and cervical screening sessions. Through our community work, we've encouraged more people to advocate and attend breast, bowel, and cervical screening by breaking down barriers like fear, stigma, and lack of understanding.

We give communities the knowledge and confidence they need to protect themselves and their loved ones. By working with Salford CVS' grantees, local champions and community groups, we spread the message in trusted spaces and show what's possible when people come together to make a difference.

"I didn't realise there were lifestyle changes that could reduce my cancer risk — this is really helpful."

ANSWER CANCER

Case study - Answer Cancer

Answer Cancer Champions

Our Champions continue to be passionate advocates across Greater Manchester, helping to raise awareness of cancer screening and early detection in their own communities. They share vital information, tackle myths, and encourage people to attend screening appointments and act on symptoms. Champions are supported with free training, resources, and networking opportunities, enabling them to confidently engage others in conversations about cancer. Their efforts play a key role in saving lives by helping more people get diagnosed early.



“I feel armed and equipped, spreading awareness of all cancers, highlighting the need to early detect, recognise symptoms, and seek medical advice.”

David, training participant

By 31st March 2025 we had recruited a massive

5,058

Answer Cancer Champions

This is made up of **1,876 Individual Champions** and **3,182 Organisational Champions** who have signed up to the programme.

Case Study – Age Friendly Salford

Age Friendly Salford is a partnership comprising of I**nspiring Communities Together** (lead partner), **Age UK Salford** and **Salford CVS**. We aim to enhance the quality of life for older people across Salford through a range of activities. Salford CVS lead on the delivery of community learning and volunteering. This year also saw the programme evolve, taking a more neighbourhood-focused approach.

Age Friendly Salford has been doing intense engagement work with residents in Little Hulton and Walkden, Pendleton and Charlestown, and Eccles and Swinton, talking to residents about local issues so that we can create a local action plan as a result. This approach means Age Friendly Salford can better respond to the needs of each individual neighbourhood, giving older people a better quality of life. This neighbourhood work will continue in 2025/26.

"Taking part in the wellbeing training had a positive impact on my own wellbeing. It helped me feel more confident in supporting others, and the techniques I learned, like active listening and asking open questions, made me more mindful in my own conversations."

'Wellbeing Conversations' focus group participant



Case Study - Elevate Salford

This year, **Elevate Salford: VCSE-led learning, skills and work programme** has developed into a broader partnership of **21 VCSE organisations**, reaching every part of the city and supporting people facing a wide spectrum of vulnerabilities that may prevent access to work and progression opportunities.

This collective offer is unique in Salford: a citywide menu of opportunities that enables people to explore interests and progress at their own pace, through trauma-informed, person-centred support. **From adult workplace visits to one-to-one self-employment mentoring, informal training, and hands-on work experience**, Elevate Salford helps participants grow in confidence and build diverse portfolios of achievement to reach income maximisation.

719 **participants were supported in 2024–25**

662 completed bespoke action plans

640 engaged in at least one training session. Of which,

384 progressed onto accredited training

93 volunteered

47 gained work placements

"It was amazing, I got so much more support than I could have ever imagined. It was very personal to me, every step of the way."
Elevate participant

Most significantly

149 participants moved into employment, the vast majority into jobs paying the 'real' Living Wage,

demonstrating Elevate's success in turning opportunity into lasting progression.

Elevate Salford

Capacity Building

Information, advice, guidance and funding

Funding remains our number one request for support, especially as the competition for funding increases and the funding available decreases. We have also been supporting the sector significantly with governance and legal structure assistance. Improved governance and the appropriate legal structure facilitates fundraising and enhances sustainability. **UKSPF E26** funding has enabled us to offer more support to the social enterprise community in Salford this year.

"They are our 'Go To' people in times of doubt and they held our hand, advised and encouraged us as well as gave us financial help. It truly contributed to the growth of Dancing with Dementia."

Dancing with Dementia member

Amount of funding (excluding Salford CVS managed grants) our Funding Development Worker helped VCSE groups secure in 2024/25:

£1,616,893



26 groups supported with information, advice and guidance regarding Crowdfunding

531 **One-to-one** information, advice and guidance sessions provided to VCSE groups and organisations in Salford

353 **DBS checks** undertaken

Capacity Building

Safeguarding

Our Safeguarding support helps ensure that the VCSE sector in Salford can deliver safe services and protect communities. We provide training; information, advice and guidance; and policy review support.

Alongside our regular Adult Safeguarding and Working Together to Safeguard Children training, we have begun developing our Safeguarding Spotlight programme. This year, our Safeguarding Development Worker has developed and delivered Cuckooing training sessions to raise awareness, having realised there was a significant knowledge gap in the sector.



59 Safeguarding support sessions

31 Training sessions

370 People attended training

9 Safeguarding Standards developed

"Without the help of Salford CVS, we would not have been able to offer this fantastic Holiday Acitivity Fund club. There is simply no way that we would have been able to complete all the necessary policies, training and admin to the required level within such a short time frame."
The Tatton

Capacity Building

Training and Communications

Training remains a key element of our work. We have provided training in funding, governance, safeguarding, volunteering and capacity building. This year, we have added ‘celebrating impact’ and expanded our governance training.

We provide essential expertise at Salford CVS, creating, shaping, and communicating messages effectively across multiple channels and formats. Our communications support the variety of events we deliver and promote the VCSE sector through social media and the padlets. This year we launched our new website.

82 training sessions delivered to **856** people

57 E-Bulletin and news flashes distributed

89,699 E-Bulletins shared

Answer Cancer provides training on several topics to give community members the skills they need to raise awareness of cancer screening within their community. Training topics include: NHS Screening Programmes, How to Have Difficult Conversations, How to Run Brilliant Awareness Sessions, Planning and Measuring Success, and Workplace Wellbeing. All courses are offered online or in person and can be adapted to suit the needs of specific audiences.



Capacity Building

Grants

Salford CVS awarded several hundred grants to support community-led and community-focused projects and activities across Salford during 2024/25, from one-off events and activities to established Salford-wide health and wellbeing interventions.

The range and impact of the funded projects is inspiring and a testament to the strength and diversity of the city's VCSE sector.

The Salford Locality Plan for health and care remained at the heart of our grants programme, with around **£750k awarded** through the NHS **Salford ICP-supported Third Sector Fund.**

All projects aimed to improve local people's health and wellbeing and were required to achieve tangible and measurable health outcomes. The Third Sector Fund was broken down into distinct grant 'pots', including the Health and Wellbeing Fund, the Impact Fund, the Food Response Fund and the Healthy Schools Partnership Fund.

More grants

£200K of Household Support Fund monies were channelled into food-responsive activities, including foodbanks and clubs

£172K awarded through the Elevate Salford Fund

£92K awarded through the Answer Cancer Fund

£27.5K awarded through the Family Cooking Fund for projects to boost skills and support for healthy diets



Case Study – Talk About It Mate

In October 2024, Talk About It Mate (TAIM) were awarded a grant of £4,980, through our **Health and Wellbeing Fund** to pilot an Art for Wellbeing project for the men who attend a TAIM peer support group. Delivered in partnership with a local artist, Jess Maher, each session integrated gentle guidance with open conversation, enabling participants to explore different art materials, experiment with colour and texture, and create work that reflected their thoughts, feelings, and experiences.

"Jess has helped me translate my thoughts onto paper… teaching me the importance of art and creativity to express my mental health."
Participant on session

In numbers

30 two-hour sessions

61 men benefitted



Case Study – 0161 Education CIC

We supported **0161 Education CIC** in setting up and registering as a social enterprise to provide a community gym and an alternative education programme. This enabled them to successfully apply to become a registered Alternative Education Provider with Salford City Council. Their successful application now allows them to support vulnerable young people across Salford in accessing physical activities and mentorship. They are now able to employ a full-time staff member and sessional workers to deliver the programme and are a Living Wage accredited employer.

"We've been helped massively by Salford CVS to get where we are today supporting young people. The continued support and help has been super beneficial."

Jozef Chlebik, Director



Case Study - Selam Language and Culture Association

We've supported the Selam Language and Culture Association, which serves Ethiopian and Eritrean families in Greater Manchester. Initially, it started as a homework club and now offers advice, social activities, and sports. A £10,000 National Lottery grant has enabled them to expand their activities, and we've helped them apply for CIO status to secure long-term sustainability. With the additional funding and trustee support, the association continues to grow, building community cohesion and improving quality of life.



We supported them to

- secure

£10,000

from the National Lottery

- and also access Salford CVS' Food Response Fund



'Coming here and eating here with everyone, as is in my culture, relieves me of all the stresses I have, helped me build networking with different kinds of people and get information'

An Eritrean Refugee

Volunteering

Outreach and events

Volunteer Centre Salford

Throughout the year we continued to support a diverse range of community events and activities, delivering targeted outreach to **promote volunteering.**

"Thanks so much for coming in yesterday and running the workshop, everyone left with a smile on their faces, and I found it to be invaluable to our customers."
Hayden, Restart adviser



Volunteering can be crucial for language skills and integration, it can support mental health and wellbeing and can help build skills and experience for those who are looking for jobs.

It is also important that volunteers are **representative** of our communities. The outreach and promotion we have undertaken helps ensure volunteering is **accessible** to as many people as possible.

Volunteering

Good practice support for Volunteer Coordinators

As well as advice and guidance we run regular training courses, quarterly network meetings and 'coffee and chat' sessions for Volunteer Coordinators. Training this year included:

- **Volunteering and the Law**
- **Volunteering is Changing and So Must You**
- **How to Lose a Volunteer in 10 Days**

"I really enjoyed this session and learnt a lot!"
Participant on How to Lose a Volunteer in 10 Days training

The training sessions and meetings we organise provide an opportunity to discuss issues and share best practice to navigate the changing world of volunteering.

As a result, Volunteer Coordinators are more empowered to provide quality volunteering opportunities. It also means volunteers are more likely to have a positive experience and be active citizens in their communities.

125 **organisations supported** to provide quality and safe volunteering opportunities



Volunteering

Volunteers' Week

Volunteers' Week is an annual national celebration of volunteering and takes place in June. This year was the **40th year of Volunteers' Week** and so we marked the event by gathering and sharing examples and stories of volunteers from Salford, going way beyond our target of 40. We shared these examples throughout June.





Volunteers' Week raises the profile of volunteering and highlights the difference volunteers are making.
It encourages people to consider volunteering as an option for them. Many organisations celebrate and recognise their volunteers during this week. **Celebrating volunteers** is an important way to recognise their contributions and aids **volunteer retention**.

Volunteering

Brokerage

Once again we have had a busy year supporting Salford residents into volunteering. Alongside our **Volunteering Portal**, we offer one-to-one meetings in all neighbourhoods for anyone who would like a bit more support. We provide a person-centred service, supporting people each step of the way from finding the right opportunity to helping them complete application forms. Our help and encouragement means more people can access volunteer opportunities, especially where they may have faced barriers to volunteering.

"The Volunteer Centre were really helpful. Having had a chat with them about the benefits of volunteering, I felt encouraged to look at volunteering as a way to gain more experience."

"Prior to volunteering, I was getting drained and demotivated, going through job application after application. Volunteering gave me something to look forward to every week."

261 people linked to volunteer opportunities through the Volunteering Portal

107 new volunteer opportunities this year

86 people received one-to-one support

Case Study – Employer Supported Volunteering

PXC and CommUNITY Little Hulton

In October 2024 Platform X Communications (PXC) contacted the Volunteer Centre to enquire about doing some volunteering for two of their teams in December. We connected them with CommUNITY Little Hulton to help with their Christmas toy appeal. Over two days in December, teams from PXC joined **CommUNITY Little Hulton** and worked their way through the list of children and the mountain of toys, choosing suitable, age-appropriate gifts and wrapping them. In the run up to the volunteering PXC staff also donated toys to add to the collection. The teams packed and wrapped **372** gift bags!

"Thanks so much for the introduction to CommUNITY Little Hulton. The staff and volunteers were amazing! We had a great day and were all really happy to help. It was really special to be picking toys and wrapping them for local children, we wanted to give them something that they would like to open on Christmas day. We hope to work with CommUNITY Little Hulton in future too".
Karen Wright, Senior People & Policy Consultant, PXC

"Thanks so much for connecting us with PXC - they were both great days and the team got loads done! It made a huge difference. The amount they packed and wrapped took a lot of pressure off us this year! Also, we have never wrapped toys before so having that extra manpower actually meant the bags could be a little more personal to the child. Still overwhelmed by how much was done!"
Emma O' Donnell, CommUNITY Little Hulton



Case Study - Volunteer story - Harvinder

Harvinder was referred to us through the employability course she was doing with **Flowhesion Foundation**. Having worked in hospitals in India for many years in a dietary capacity and with a postgraduate diploma in dietetics, she really wanted to utilise her skills to serve the community. We connected Harvinder with volunteering opportunities at **Salford Royal** and the Wellbeing Champion role with **Age Friendly Salford**, who run Eat Well nutrition and hydration workshops. We saw an opportunity for Harvinder to be involved in a way that would utilise her knowledge and could also enhance the workshops.

"I volunteered for the Eat Well session. I was very happy to do this because I used to give seminars in India. The participants shared with us what food they ate, they asked me questions about diet e.g. what kind of food they should eat for protein. I felt like my knowledge was being valued. I gave them tips for recipes, especially those who were living on their own...
Volunteering helped motivate me to aim for employment. It helped to update me with what was going on in the community, improve my knowledge of the culture and legislation in the UK. It enabled me to meet new people and made me feel like I was back into the swing of things, interacting with people, which I love. Applying for the role of Volunteer Wellbeing Champion was my first start here in the UK." Harvinder

Securing a new job

Within a few months of volunteering, she successfully secured a job with Salford Royal Hospital as a Clinical Health Care Support Worker. She referenced her volunteering during her interview and talked about her experience on the Age Friendly Salford project.

Case Study - Salford Talking News

Salford Talking News contacted us for help recruiting readers, who are a team of volunteers who are recorded as they read news articles in their studio. These recordings are then edited and saved to memory sticks that are distributed fortnightly to their listeners, who are visually impaired or blind. We supported Salford Talking News to register on our Volunteering Portal.
In the first few months they recruited a number of volunteers and were delighted with the response.

Volunteering Portal

Recruiting through the portal enabled Salford Talking News to diversify their volunteer team as it opened up the opportunity to a new audience. They were able to recruit younger volunteers who were studying at the University of Salford as well as volunteers who are new to Salford. Without this volunteer support their visually impaired listeners wouldn't have access to their content, which improves their sense of community, connection and wellbeing.



"Using the volunteering portal and having support from the Volunteer Centre has helped us out. It was difficult to find new volunteers previously. We have had a good response, it's made it easier to find volunteers and it's simplified this task."

Case Study – We Invented The Weekend

In June 2024 we played a key role in the delivery of We Invented The Weekend, recruiting and managing volunteers at the event. We Invented The Weekend saw over **96,000 visitors** across two days, and **40 volunteer**s supporting the event. Volunteers are crucial to the delivery of the festival, stationed across the Quays to answer questions, provide wayfinding and generally ensure everyone is having an excellent experience. Without volunteers, it simply wouldn't be possible to provide this support to the public.



"What I enjoyed most about the event is the team spirit of all volunteers. We all put in our best to make it a success. I enjoyed that I was able to see all those who performed and made sure they were taken care of before they hit the stage. That gave me a sense of fulfilment."
WITW volunteer

96,000 event attendees

40 volunteers recruited



We Said, We Did

In our previous annual report for the year 2023/24, we said we would continue to deliver against our **Strategic Priorities 2020-25** (see **page 14**), and we are pleased to report the following progress (more information on our activities can be found throughout this report):

- We delivered all aspects of our core **local infrastructure contract** with Salford City Council, focusing on the four key functions of local infrastructure: **Leadership and Advocacy, Partnerships and Collaborations, Capacity-Building** and **Volunteering**
- We continued to develop and improve our **VOCAL model for voice and influence**, including ensuring we had proactive VCSE sector representatives on all of the major **strategic partnership** boards in **Salford**, with a big focus on **wellbeing, health and care** once again
- We successfully secured, designed and managed a diverse portfolio of **grants and investments** on behalf of a range of funders, with our health and wellbeing-focused **Third Sector Fund**, commissioned by NHS Greater Manchester (Salford locality), as the cornerstone. This year we also managed to secure and deliver significant arts and culture grants via UKSPF funding in Salford under our **'Whose Art, Whose Culture?'** programme as part of Salford's Culture and Place Partnership and we won a GMCA contract to deliver **'GM Inspire'** arts and culture grants across Greater Manchester on behalf of 10GM.
- We secured significant continuation funding for delivering the Wellbeing Matters and Answer Cancer **VCSE partnerships and collaborations** in Salford and across Greater Manchester in 2025/26, despite a very difficult financial operating environment
- We continued to play a role as a key strategic partner in a range of **VCSE** and **cross-sectoral partnerships**, including **Age-Friendly Salford, Family Hubs, Living Well, Salford Culture and Place Partnership, Salford Place Partnership (GM Moving), GM Violence Reduction Alliance, GM Live Well,** and the **10GM partnership**; including securing funding to deliver activities during the year
- We convened a partnership of local infrastructure organisations across all 10 Greater Manchester local authority areas to progress plans for the next iteration of the **State of the VCSE Sector** in Greater Manchester research, including securing funding via 10GM as part of our **GM VCSE Accord** work, and appointing an academic partner to progress the research in 2025/26
- We successfully organised our annual in-person **VCSE conference**, held in October 2024, focusing on the topic of **Climate Change**. We had a full house and received excellent feedback from attendees.



- We continued to support **volunteering** and volunteer-involving organisations in Salford by delivering a range of online and in-person volunteer brokerage, training and good practice support including organising events and activities during **Volunteers' Week** (1st-7th June)
- We organised our prestigious 21st **Heart of Salford awards**, celebrating volunteering and citizen / community action in Salford. The awards were held in person at **Buile Hill Park Hall**, and well attended and highly regarded, as always
- We continued to play a key role in Salford's **Culture and Place** Partnership, including supporting the successful delivery of a wide range of arts, culture and heritage **events** and **activities**
- We successfully secured the **LIQA** (Local Infrastructure Quality Award) from NAVCA, our national membership body, by demonstrating we were delivering a quality offer against all four core functions of local infrastructure
- We secured UKSPF funding via Salford City Council to complete renovations on the old **courtroom** in Eccles Town Hall. We also managed to secure additional funding to improve the reception and facilities areas during 2025 – intending to finally open the space in Q4 of 2025/26. We'll be organising a public event to celebrate!
- Securing future full-cost recovery **funding** to ensure our sustainability continued to be a challenge – however, we nevertheless have managed to ensure **stable income streams** during 2024/25 and into 2025/26 (see accounts pages for full details)



AND we continued to...

- **Lobby** for recognition and resource for the VCSE sector in Salford and beyond
- Resource and develop our **civil contingencies** and **humanitarian assistance** work
- Provide practical responses to help tackle the entrenched **poverty** and **inequalities** prevalent in some of our communities, such as our Food Response Fund
- Support local frontline VCSE groups and organisations to provide practical help for **people seeking refuge** in Salford and across Greater Manchester, and play an active role in Salford as a **City of Sanctuary**

City of Sanctuary

- Work with our **10GM** colleagues http://www.10gm.org.uk/ to further develop our joint venture, whilst working closely with other locality and thematic **infrastructure** bodies across and within Greater Manchester
- Play a key role in Greater Manchester strategic partnership work as part of the **GM VCSE Leadership Group** and associated activities, including supporting the **GM Alternative Provider Collaborative** for the social sector as part of our wider **NHS GM** work
- **Champion** a range of relevant **campaigning** activities, such as the Living Wage Foundation's 'real' **Living Wage campaign**, Show the Salary, Refugees Welcome, and more…

Thus ensuring that Salford CVS remains as needed and as relevant as it was when it was established in 1919!

Going forward, during 2025/26 we will deliver against our new **Strategic Priorities 2025-2028** (**see pages 14 – 17)**.

Policies

Risk Management

The Trustees have assessed the major risks to which the Charity is exposed, in particular those related to the operations and finance of the Charity; and are satisfied that systems are in place to mitigate their exposure to major risks. The Charity's organisational Risk Register is regularly reviewed, as per the agreed Board work programme, with remedial action taken as required.

Reserves Policy

The Salford CVS Reserves Policy is to maintain a sufficient level of reserves to enable usual activities to continue over a period of up to six months should a shortfall in income occur and also to take account of potential risks and contingencies that may arise from time to time. The required reserves to achieve this are £1,190,175.

Excluded from the Reserves Policy are funds associated with:

- Programme-related investments
- Restricted funds

Therefore, in order to demonstrate transparency, accountability and sound financial management, the Salford CVS Reserves Policy clearly justifies the amount of reserves kept back each year.

Steps taken to establish the level of reserves

In order to make a judgment on the amount of reserves, the Board of Trustees have considered the risks in respect of expenditure, unrestricted income and, where appropriate, restricted income and where funds can only be realised by the disposal of a fixed asset. Also taken into consideration are any externally identified potential major risks to income and expenditure during the year under consideration.

Investment Policy

The Board of Trustees have considered the most appropriate policy for investing funds and has invested £3,095,918 in the following fixed-term accounts.

When the account matures the funds are rolled over, provided the Trustees consider the interest rate is acceptable:

- Bath Building Society £94,937
- Co-operative Bank £88,876
- Charity Bank £104,248
- Virgin Money £100,084
- Family Building Society £96,529

- Cambridge and Counties £100,206
- CAF Bank £116,659
- Nationwide £85,000
- Unity Trust Bank (savings account) £1,809,379
- Unity Trust Fixed Term Deposit Account £500,000

The balances of funds are to be held in bank deposit accounts.

Grants

The Charity does not make significant grants in its own capacity but acts only in partnership with various local and national government departments and other strategic partners (e.g. 10GM) to administer the distribution of grants to other local charities, community organisations, social enterprises, and schools.

Distributions are made in strict accordance with the criteria set by the original funding body and are included in the provision of services when payable.

The Charity itself distributed £1,750 at its 2024 AGM in the form of a ‘Pitch in 60 Seconds’ event for members.



Structure, Governance and Management

The Trustees are responsible for the strategic direction of the organisation, working in conjunction with the Chief Executive and Deputy Chief Executive. Day-to-day strategic, operational and financial management is delegated to the Chief Executive and Deputy Chief Executive.

During the year the Board met for one governance meeting and seven business meetings. Members of the Board of Trustees are elected by the organisation's wider membership at the **Annual General Meeting (AGM)**. Officers of the Board of Trustees are appointed by the Board at the next Board meeting following the AGM.

Members of the Board serve for a three-year term, although they can be re-elected at the end of that term. Additional members can be co-opted to the Board at any time of the year and serve until the next AGM. Co-opted members can then either stand for election at the AGM or be re-appointed at the first meeting of the Board after the AGM.

Trustees are inducted by the Chief Executive, Deputy Chief Executive and Chair and are provided with a handbook outlining their responsibilities.

Trustees complete an annual skills audit and are given opportunities for training.

The organisation is affiliated to the following national organisations that provide advice, guidance and support:

- National Association for Voluntary and Community Action (NAVCA)
- National Council for Voluntary Organisations (NCVO)
- Social Enterprise UK (SEUK)
- Charity Finance Group (CFG)

Financial Review

During the year the Charity had a surplus of £36,444 of unrestricted income. This surplus is the net result of income received from providing sales and services, and management fees. The surplus on restricted funds of £51,757 is a result of restricted funds received being in excess of expenditure in the year 2024/25.

As of 31st March 2025, the Charity has designated reserves of £656,346 for specific projects, as shown on note 19 to the accounts. As of 31st March 2025, the Charity has unrestricted reserves of £892,657, designated reserves of £656,346 and restricted reserves of £1,997,784 - a total of £3,546,787.
At 31st March 2025 the Charity had free reserves amounting to £831,419.

Statement of Trustee Responsibilities

The Trustees (who are the Directors of Salford Community and Voluntary Services for the purposes of company law) are responsible for preparing the Report of the Trustees and the financial statements in accordance with applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Practice).

Company law requires the Trustees to prepare financial statements for each financial year, which give a true and fair view of the state of affairs of the charitable company and of the incoming resources and application of resources, including the income and expenditure, of the charitable company for the period.

In preparing those financial statements, the Trustees are required to:

- select suitable accounting policies and then apply them consistently;
- observe the methods and principles in the Charity SORP;
- make judgements and estimates that are reasonable and prudent;
- prepare the financial statements on the going concern basis unless it is inappropriate to presume that the charitable company will continue in business.

The Trustees are responsible for keeping proper accounting records which disclose with reasonable accuracy, at any time the financial position of the charitable company and to enable them to ensure that the financial statements comply with the Companies Act 2006. They are also responsible for safeguarding the assets of the charitable company and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

In so far as the Trustees are aware

- there is no relevant audit information of which the charitable company's auditors are aware; and
- the Trustees have taken all steps that they ought to have taken to make themselves aware of any relevant audit information and to establish that the auditors are aware of that information.

Auditors
TC Group, have intimated their willingness to continue in office as auditors to the company and will be proposed for re-appointment.

The above report has been prepared in accordance with the special provisions of part 15 of the Companies Act 2006 relating to small companies.

Signed on behalf of the Trustees:

Ben Whalley (Chair)

Approved by the Trustees: 18th November 2025

Report of the Independent Auditors to the Trustees of Salford CVS

Opinion

We have audited the financial statements of Salford Community and Voluntary Services (the 'charitable company') for the year ended 31st March 2025 which comprise the Statement of Financial Activities, the Balance Sheet, the Cash Flow Statement and notes to the financial statements, including a summary of significant accounting policies. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

In our opinion the financial statements:

- give a true and fair view of the state of the charitable company's affairs as at 31st March 2025 and of its incoming resources and application of resources, including its income and expenditure, for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of the Companies Act 2006.

Basis for opinion

We conducted our audit in accordance with International Standards on Auditing (UK) (ISAs (UK)) and applicable law.

Our responsibilities under those standards are further described in the Auditors responsibilities for the audit of the financial statements section of our report. We are independent of the charitable company in accordance with the ethical requirements that are relevant to our audit of the financial statements in the UK, including the Financial Reporting Council's Ethical Standard, and we have fulfilled our other ethical responsibilities in accordance with these requirements. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Conclusions relating to going concern

In auditing the financial statements, we have concluded that the trustees' use of the going concern basis of accounting in the preparation of the financial statements is appropriate. Based on the work we have performed, we have not identified any material uncertainties relating to events or conditions that, individually or collectively, may cast significant doubt on the charitable company's ability to continue as a going concern for a period of at least twelve months from when the financial statements are authorised for issue. Our responsibilities and the responsibilities of the trustees with respect to going concern are described in the relevant sections of this report.

Other information

The other information comprises the information included in the annual report, other than the financial statements and our Report of the Independent Auditors thereon. Our opinion on the financial statements does not cover the other information and, except to the extent otherwise explicitly stated in our report, we do not express any form of assurance conclusion thereon. The Trustees are responsible for the other information contained within the annual report.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If we identify such material inconsistencies or apparent material misstatements, we are required to determine whether this gives rise to a material misstatement in the financial statements themselves.

If based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.



Matters on which we are required to report by exception

In light of the knowledge and understanding of the Charity and its environment obtained in the course of the audit, we have not identified material misstatements in the Trustees' report.
We have nothing to report in respect of the following matters where the Charities (Accounts and Reports) Regulations 2008 requires us to report to you if, in our opinion:

- the information given in the Report of the Trustees is inconsistent in any material respect with the financial statements; or
- the charitable company has not kept adequate accounting records; or
- the financial statements are not in agreement with the accounting records and returns; or
- we have not received all the information and explanations we require for our audit.

Responsibilities of Trustees

As explained more fully in the Statement of Trustees Responsibilities, the Trustees (who are also the Directors of the charitable company for the purposes of company law) are responsible for the preparation of the financial statements and for being satisfied that they give a true and fair view, and for such internal control as the Trustees determine is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, the Trustees are responsible for assessing the charitable company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the Trustees either intend to liquidate the charitable company or to cease operations, or have no realistic alternative but to do so.

Our responsibilities for the audit of the financial statements

We have been appointed as auditors under Section 144 of the Charities Act 2011 and report in accordance with the Act and relevant regulators made or having effect thereunder.

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue a Report of the Independent Auditors that includes our opinion.

Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs (UK) will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements. The extent to which our procedures are capable of detecting irregularities, including fraud is detailed below:

Our approach to identifying and assessing the risks of material misstatement in respect of irregularities, including fraud and non-compliance with laws and regulations, was as follows:

- the engagement partner ensured that the engagement team collectively had the appropriate competence, capabilities and skills to identify or recognise non-compliance with applicable laws and regulations;
- we identified the laws and regulations applicable to the company through discussions with directors and other management, and from our commercial knowledge and experience of charities;
- we focused on specific laws and regulations which we considered may have a direct material effect on the financial statements or the operations of the charity, including the Charities Act 2011 and Companies Act 2006 and;
- we assessed the extent of compliance with the laws and regulations identified above through making enquiries of management and inspecting legal correspondence where necessary;
- identified laws and regulations were communicated within the audit team regularly and the team remained alert to instances of non-compliance throughout the audit.

We assessed the susceptibility of the charity's financial statements to material misstatement, including obtaining an understanding of how fraud might occur, by:

- making enquiries of management as to where they considered there was susceptibility to fraud, their knowledge of actual, suspected and alleged fraud and considering the internal controls in place to mitigate risks of fraud and non-compliance with laws and regulations.

To address the risk of fraud through management bias and override of controls, we:

- performed analytical procedures to identify any unusual or unexpected relationships;
- tested journal entries to identify unusual transactions;

- assessed whether judgements and assumptions made in determining the accounting estimates were indicative of potential bias; and
- investigated the rationale behind significant or unusual transactions.

In response to the risk of irregularities and non-compliance with laws and regulations, we designed procedures which included, but were not limited to:

- agreeing financial statement disclosures to underlying supporting documentation;
- enquiring of management as to actual and potential litigation and claims; and
- reviewing correspondence with HMRC.

There are inherent limitations in our audit procedures described above. The more removed that laws and regulations are from financial transactions, the less likely it is that we would become aware of non-compliance. Auditing standards also limit the audit procedures required to identify non-compliance with laws and regulations to enquiry of the directors and other management and the inspection of regulatory and legal correspondence, if any. Material misstatements that arise due to fraud can be harder to detect than those that arise from error as they may involve deliberate concealment or collusion.

A further description of our responsibilities for the audit of the financial statements is located on the Financial Reporting Council's website at www.frc.org.uk/auditorsresponsibilities
This description forms part of our Report of the Independent Auditors.

Use of our report

This report is made solely to the charitable company's trustees, as a body, in accordance with Part 4 of the Charities (Accounts and Reports) Regulations 2008. Our audit work has been undertaken so that we might state to the charitable company's trustees those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the charitable company and the charitable company's trustees as a body, for our audit work, for this report, or for the opinions we have formed.



TC Group
Statutory Auditors
Eligible to act as an auditor in terms of Section 1212 of the Companies Act 2006
Park House, 200 Drake Street
Rochdale, Lancashire OL16 1PJ
Date: 18th November 2025

Statement of Financial Activities

Including an income and expenditure account

	Notes	Unrestricted Funds	Restricted Funds	Total Funds 2025	Total Funds 2024
Income and expenditure					
Incoming resources:					
Voluntary Income	3	22,810	6,131,565	6,154,375	6,130,884
Investment Income		-			-
Bank and building society income		101,034	-	101,034	76,467
Income from Charitable Activities:					
Charitable trading	4	23,314	46,984	70,298	26,645
Other Income	5	36,111	-	36,111	46,730
Total Income	6	183,269	6,178,549	6,361,818	6,280,726
Resources expended:					
Charitable activities	7-8	(491,835)	(5,780,783)	(6,272,618)	(6,216,643)
Total expenditure		(491,835)	(5,780,783)	(6,272,618)	(6,216,643)
Net (outgoing) / income resources before transfers		(308,566)	397,766	89,200	64,083
Loss on unrealised Investments		(999)	-	(999)	-
Transfers between funds		346,009	(346,009)	-	-
Movement in funds	11	36,444	51,757	88,201	64,083
Reconciliation of funds					
Total Funds balance brought forward		1,512,559	1,946,027	3,458,586	3,394,503
Total funds balance carried forward		**1,549,003**	**1,997,784**	**3,546,787**	**3,458,586**

The statement of financial activities includes all gains and losses recognised in the year. All incoming resources and resources expended derive from continuing activities. **The notes on pages 68 to 133 form part of these accounts.**

Balance Sheet as at 31st March 2025

Split unrestricted / restricted

	Notes	Unrestricted Funds	Restricted Funds	Total Funds 2025	Total Funds 2024
			£		£
Fixed Assets					
Tangible Assets	13	57,236	222,964	280,200	28,148
Investments	14	4,002	-	4,002	5,001
		61,238	222,964	284,202	33,149
Current Assets					
Debtors	15	31,771	378,629	410,400	819,862
Cash at bank and in hand		1,685,920	1,516,885	3,202,805	2,908,108
		1,717,691	1,895,514	3,613,205	3,727,970
Creditors					
Amounts falling due within one year	16	(229,926)	(120,694)	(350,620)	(302,533)
Net current assets		1,487,765	1,774,820	3,262,585	3,425,437
Total assets less current liabilities		1,549,003	1,997,784	3,546,787	3,458,586
Net assets	17	1,549,003	1,997,784	3,546,787	3,458,586
Funds					
Restricted funds	18	-	1,997,784	1,997,784	1,946,027
Unrestricted funds	19	1,549,003	-	1,549,003	1,512,559
		1,549,003	**1,997,784**	**3,546,787**	**3,458,586**

Salford Community and Voluntary Services
Balance Sheet as at 31st March 2025

The charitable company is entitled to exemption from audit under Section 477 of the Companies Act 2006 for the year ended 31st March 2025.

The members have not deposited notice, pursuant to Section 476 of the Companies Act 2006 requiring an audit of these financial statements.

The Trustees acknowledge their responsibilities for:

a) ensuring that the charitable company keeps accounting records that comply with Sections 386 and 387 of the Companies Act 2006 and

b) preparing financial statements which give a true and fair view of the state of affairs of the charitable company as at the end of each financial year and of its surplus or deficit for each financial year in accordance with the requirements of Sections 394 and 395 and which otherwise comply with the requirements of the Companies Act 2006 relating to financial statements, so far as applicable to the charitable company.

These financial statements have been audited under the requirements of Section 145 of the Charities Act 2011.

These financial statements have been prepared in accordance with the provisions applicable to charitable companies subject to the small companies regime.

The financial statements were approved by the Board of Trustees on 18th November 2025 and were signed on its behalf by:

Ben Whalley – Trustee

John Phillips – Trustee

Cash Flow Statement

Cash flows from operating activities

	Notes	2025	2024
		£	£
Cash generated from operations	1	474,682	(602,878)
Net cash provided by (used in) operating activities		474,682	(602,878)
Cash flows from investing activities:			
Purchase of tangible fixed assets		(282,018)	(9,381)
Interest received		101,034	76,467
Net cash provided by (used in) investing activities		(180,984)	67,086
Change in cash and cash equivalents in the reporting period		293,698	(535,792)
Cash and cash equivalents at the beginning of the reporting period		2,909,108	3,444,900
Cash and cash equivalents at the end of the reporting period		3,202,806	2,909,108

Note 1 – Reconciliation of net income to net cash flow from operating activities

	2025	2024
	£	£
Net income for the reporting period (as per the statement of activities)	88,201	64,083
Depreciation charges	29,533	13,086
Loss on disposal of fixed assets	433	-
Interest received	(101,034)	(76,467)
Decrease / (increase) in debtors	409,462	(436,148)
Increase / (decrease) in creditors	48,087	(167,432)
Net cash provided by (used in) operating activities	474,682	(602,878)

Note 2 – Analysis of changes in Net Funds

	At 01/04/2024	Cashflow	At 31.03/2025
Net cash	2,908,108	293,698	3,201,806
Cash at bank and in hand	2,908,108	293,698	3,201,806

Notes forming part of the Financial Statements

1. Accounting Policies

Basis of preparation and assessment of going concern

The financial statements of the charitable company, which is a public benefit entity under FRS 102, have been prepared in accordance with the Charities SORP (FRS 102) 'Accounting and Reporting by Charities: Statement of Recommended Practice applicable to charities preparing their accounts in accordance with the Financial Reporting Standard applicable in the UK and Republic of Ireland (FRS 102) (effective 1st January 2019)', Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and the Companies Act 2006. The financial statements have been prepared under the historical cost convention. The Trustees consider that there are no material uncertainties about the Charity's ability to continue as a going concern.

Critical accounting judgements and key sources of estimation uncertainty

In the application of the Company's accounting policies, management is required to make judgements, estimates and assumptions about the carrying values of assets and liabilities that are not readily apparent from other sources. The estimates and underlying assumptions are based on historical experience and other factors that are considered to be relevant. Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on an ongoing basis. Revisions to accounting estimated are recognised in the period in which the estimate is revised if the revision affects only that period, or in the period of the revision and future periods if the revision affects both current and future periods. Management does not consider that there are any key sources of estimation uncertainty that have a significant effect on the amounts recognised in the financial statements.

Incoming Resources

Income is recognised when the charity has an entitlement to the funds, any performance conditions attached to the item(s) of income have been met, it is probable that the income will be received and the amount can be measured reliably.

a) Donations and grants

Income from donations and grants, including capital grants, is included in incoming resources when these are receivable except as follows:

- When donors specify that donations and grants given to the charity must be used in future accounting periods, the income is deferred until those periods.
- When donors impose conditions which have to be fulfilled before the charity becomes entitled to use such income, the income is deferred and not included in incoming resources until the pre-conditions for use have been met.
- When donors specify that donations and grants, including capital grants, are for particular restricted purposes, which do not amount to pre-conditions regarding entitlement, this income is included in incoming resources of restricted funds when receivable.

b) Legacies and interest receivable

These are included when receivable by the charity.

Resources Expended

Resources expended are included in the statement of financial activities on an accruals basis, inclusive of any V.A.T. which cannot be recovered.

Certain expenditure is directly attributable to specific activities and has been included in those cost categories. Certain other costs which are attributable to more than one activity are apportioned across cost categories on the basis of the Directors' best estimate.

The company does not make significant grants in its own capacity but acts only in partnership with various local and national government departments and other key partners (e.g. 10GM) to administer the distribution of grants to other local charities and community organisations. Distributions are made in strict accordance with the criteria set by the original funding body and are included in the charitable activities when payable.

Fund Accounting

Funds held by the charity are either:

- **Unrestricted general funds** - these are funds which can be used in accordance with the charitable objectives at the discretion of the Trustees.
- **Designated funds** - these are funds set aside by the Trustees out of unrestricted general funds for specific future purposes or projects.
- **Restricted funds** - these are funds that can only be used for particular restricted purposes within the objects of the charity. Restrictions arise when specified by the donor or when funds are raised for particular restricted purposes.

Further explanation of the nature and purpose of each fund is included in the notes to the financial statements. Separate asset accounts are not maintained for each fund if a better return can be obtained by consolidating the assets. However, they should always be readily accessible, dependent on the fund involved.

Tangible Fixed Assets

Assets acquired by means of restricted capital grants for time limited projects are depreciated over the life of the project. Depreciation is provided on other fixed assets at the following annual rates in order to write off each asset over its estimated useful life:

- **Building improvements - 15 years straight line on cost**
- **Computer equipment - 33.33% on cost**
- **Fixtures and fittings - 20% on net book value and 33.33% on cost**
- **Office equipment - 20% on net book value and 33.33% on cost**

Investments

General investments

Investments are a form of basic financial instrument and are initially recognised at their transaction value and subsequently measured at their fair value as at the balance sheet date using the closing quoted market price. The statement of financial activities includes the net gains and losses arising on revaluation and disposals throughout the year.

The charity does not acquire put options, derivatives or other complex financial instruments. The main form of financial risk faced by the charity is that volatility in equity markets and investment markets due to wider economic conditions, the attitude of investors to investment risk, and changes in sentiment concerning equities and within particular sectors or sub-sectors.

Programme Related Investments
These are made directly in pursuit of the organisation's charitable purposes and further the objects of the charity. Whilst they may generate a small amount of income, they are not made for those purposes and are often not on commercial terms.

They are valued at cost less impairment. The impairment is based on the Trustees perception of the recoverability of the investment.

Taxation
The company is a registered charity and as such is entitled to the exemption from tax to the extent that the income received falls within section 505 I.C.T.A. 1988 and section 256 C.G.T.A. 1992 and is applied to charitable purposes only.

Pensions
Contributions in respect of the company's defined contribution pension scheme are charged to the income and expenditure account for the year in which they are payable to the scheme.

Government grants
Government grants are recognised when there is reasonable assurance that the company will comply with the conditions attaching to the grant and the grant will be received.

2. Net Income for the year

The net income for the year is stated after charging

	2025	2024
	£	£
Auditor remuneration (see note 9)	14,640	9,800
Depreciation	29,533	13,086
	44,173	**22,886**

3. Voluntary Income

	Revenue Grants	Total 2025	Total 2024
	£	£	£
Unrestricted	-	-	-
10GM – Build Back Fairer	-	-	6,500
10GM – General Donation	8,000	8,000	-
10GM – Healthy weight consultation	-	-	7,086
Access to Work	660	660	14,540
Centurion – donation for volunteering	712	712	362
Easy Fundraising – Donation	28	28	-
Manchester Metropolitan University – Donation	200	200	-
National Academy for Social Prescribing	-	-	10,080
Northern Care Alliance NHS Foundation – Ethnography Research	3,250	3,250	-
Pricewaterhouse Coopers (behavioural research)	-	-	2,470
Salford City Council – Social Value Engagement	9,960	9,960	-
Salford Third Sector Consortium	-	-	20,000
Total unrestricted voluntary income	**22,810**	**22,810**	**61,038**

Restricted			
10GM – GM VCSE Accord	9,085	9,085	8,652
10GM – Cancer Inequalities grants	111,000	111,000	89,249
10GM – COVID Vaccinations engagement	19,000	19,000	-
10GM – UKSPF E11	62,342	62,342	62,614
10GM – UKSPF E26	44,409	44,409	-
10GM – Violence Reduction	29,899	29,899	27,744
10GM – Workforce Development	-	-	15,235
Bolton CVS – Violence Reduction	-	-	105,000
Cost of Living Crisis Fund	1	1	7,262
Eric Wright Charitable Foundation – grants	15,000	15,000	-
Food Response Fund donation	-	-	350
Greater Manchester Combined Authority – GM Inspire grants	58,500	58,500	124,500
Greater Manchester Combined Authority – Live Well grants	82,568	82,568	-
Greater Manchester Combined Authority – Live Well Little Hulton demonstrator	90,160	90,160	-
Greater Manchester Combined Authority – Shaping Care Fund grants	63,500	63,500	-
GM Mental Health NHS Foundation Trust – Achieve Salford, Trafford Asset Recovery Fund grants	117,810	117,810	112,200
GM Moving – Place Partnerships Investments	109,591	109,591	-
Greater Sport – GM Moving (Walking and Wheeling grants)	100,000	100,000	110,000
Albert Gubay Charitable Foundation – VCSE Learning, Skills & Work programme	750,000	750,000	750,000
Inspiring Communities Together – Age Friendly Salford programme	103,990	103,990	102,289
Just Giving – Mike Thorpe Memorial Fund Appeal	3,059	3,059	-
Just Giving – Steve Dixon Memorial Fund Appeal	-	-	3,739
NHS England – GM Cancer Screening Engagement Programme (Answer Cancer)	555,000	555,000	525,000
NHS Greater Manchester ICB – Access Inequalities Investments	-	-	2,824
NHS Greater Manchester ICB – Admissions Avoidance at Salford Royal Hospital	42,344	42,344	109,232

NHS Greater Manchester ICB (Salford) – COVID Vaccine Uptake	10,500	10,500	-
NHS Greater Manchester ICB (Salford) – Home Discharge Hub	15,656	15,656	16,768
NHS Greater Manchester ICB (Salford) – Innovation Fund	-	-	29,020
NHS Greater Manchester ICB (Salford) – Salford Royal Hospital Connectors	51,753	51,753	-
NHS Greater Manchester ICB (Salford) – Third Sector Fund grants programme	1,000,000	1,000,000	1,000,000
NHS Greater Manchester ICB (Salford) – MYPP Salford	82,800	82,800	-
NHS Greater Manchester ICB - VCSE Live Well & Social Prescribing Support	-	-	9,900
NHS Greater Manchester ICB (Salford) VCSE Voices Matter	88,408	88,408	84,941
NHS Greater Manchester ICB – Wellbeing Matters, social prescribing programme	703,827	703,827	685,733
Primary Care Network – Broughton – Additional Roles Reimbursement	66,077	66,077	63,468
Primary Care Network – Eccles & Irlam – Additional Roles Reimbursement	165,192	165,192	158,664
Primary Care Network – Ordsall & Claremont – Additional Roles Reimbursement	90,856	90,856	142,802
Primary Care Network – Walkden & Little Hulton – Additional Roles Reimbursement	82,596	82,596	79,335
Salford4Good Donations	1,197	1,197	189
Salford City Council – Children, Young People and Families LIO work	31,706	31,706	31,706
Salford City Council – Digital Inclusion grants	16,500	16,500	-
Salford City Council – Family Hub work	152,000	152,000	317,000
Salford City Council – Hate Crime grants	7,000	7,000	6,757
Salford City Council – Healthier Salford Fund grants	31,000	31,000	-
Salford City Council – Healthy Holidays grants	99,000	99,000	99,000
Salford City Council – Health & Social Care LIO work	39,810	39,810	39,810
Salford City Council – Household Support Fund grants	200,000	200,000	193,625
Salford City Council – Infrastructure, Training and Development LIO work	80,737	80,737	80,737

Salford City Council – Mental Health grants and development support	50,000	50,000	50,000
Salford City Council – Salford Creatives Fund grants	10,750	10,750	-
Salford City Council – Salford 100 years Fund	9,800	9,800	-
Salford City Council – Short Break Care grants	177,052	177,052	67,269
Salford City Council – Learning, Skills & Work (match for AGCF funding)	75,000	75,000	75,000
Salford City Council – Strategic Development LIO work	85,000	85,000	85,000
Salford City Council – Trauma Informed Practice grants	-	-	30,000
Salford City Council – UKSPF E3 Courtroom re-development	84,084	84,084	157,500
Salford City Council – UKSPF E6 Arts & Culture grants	150,000	150,000	325,000
Salford City Council – Volunteer Centre LIO work	28,315	28,315	28,315
Salford City Council – Youth Justice Connector post	-	-	43,000
Salford City Council – WorkWell Community Connector post	30,365	30,365	-
Salford Foodshare Network – Food forum costs	3,496	3,496	-
Salford Royal NHS Foundation Trust – Community Connector (Long COVID Clinic)	27,830	27,830	13,417
Trafford Council – Achieve Fund	1,000	1,000	-
Older People's Day grants fund	15,000	15,000	-
Total restricted voluntary income	**6,131,565**	**6,131,565**	**6,069,846**
Total voluntary income	**6,154,375**	**6,154,375**	**6,130,884**

Salford City Council - UKSPF E3 Courtroom re-development totalling £84,084 is included in Revenue grants which relates to a capital grant of which £157,500 was also received in 2023/24.

4. Charitable Trading Income

	Unrestricted Funds	Restricted Funds	Total 2025	Total 2024
	£	£	£	£
Payroll Service	10,194	-	10,194	9,806
Training Sales	1,980	-	1,980	1,330
Bookkeeping Sales	11,140	-	11,140	10,287
Returned grants	-	46,984	46,984	5,222
	23,314	**46,984**	**70,298**	**26,645**

Returned grants income

Short Break Care grant	£ 5,256
Family Hub Investment	£ 5,000
Innovation Fund grant	£ 6,389
Disability Fund grant	£20,358
10GM Cancer Inequalities Fund grant	£ 573
Third Sector Fund grant	£ 9,408
Total	**£46,984**

Returned grants are reallocated to the fund from which they originated for redistribution.

5. Other Income

	Unrestricted Funds	Restricted Funds	Total 2025	Total 2024
	£	£	£	£
Mailing, photocopying and other sales	3,293	-	3,293	10,066
DBS checks	32,818	-	32,818	36,664
	36,111	**-**	**36,111**	**46,730**

The associated direct cost of DBS checks amounted to £17,910 (2024 £15,991), which is included in **note 7** under Beneficiary Support Costs.

6. Total Incoming Resources

	Total 2025	Total 2024
	£	£
Unrestricted	183,269	205,658
Restricted	6,178,549	6,075,068
	6,361,818	**6,280,726**

7. Charitable Activities

	Staff costs	Depreciation	Other costs	Total 2025	Total 2024
	£	£	£	£	£
Information, advice and support, voice and influence	1,700,161	29,533	2,190,963	3,920,657	3,784,033
Grants distributed	-	-	2,351,961	2,351,961	2,432,610
	1,700,161	**29,533**	**4,542,924**	**6,272,618**	**6,216,643**

Other costs comprise:

	Total 2025	Total 2024
	£	£
Grants distributed (see note 8)	2,351,961	2,432,610
Consultancy fees	19,875	16,082
Premises and equipment	133,253	113,905
Website costs	9,903	27,113
Communications, marketing and promotion	15,204	22,205
Beneficiary support, meetings and events	1,931,128	2,021,688
Staff recruitment, DBS, training and travel	26,420	24,682
Subscriptions and affiliations	12,865	13,812
Insurances	5,740	4,886
Miscellaneous	32	562
Support costs (see note 9)	17,367	11,804
Loss on disposal of assets	433	-
Refunded grant income	18,743	32,250
	4,542,924	**4,721,599**

All grants were paid to VCSE groups, organisations and primary schools in the Greater Manchester area. All were paid on behalf of the funders, who had requested the charity administer the funds for distribution. The charity retains a proportion of the funds for management and administration costs.

8. Grants Distributed

Third Sector Fund	Total 2025	Total 2024
	£	£
Answer Cancer Innovation Fund	10,850	-
Defibrillator Fund	-	3,000
Food Response Fund	72,000	104,000
Grow Well Fund	22,025	-
Health & Wellbeing Fund	153,123	-
Healthy Schools Fund	98,081	147,382
Impact Fund	312,193	346,882
Responsiveness Fund	17,200	54,208
Volunteers' Expenses Fund	-	28,423
Volunteers' Week Activity Fund	-	10,295
Wellbeing Fund	20,626	60,378
Winter Support Fund	-	-
Wellbeing Matters Community Asset Fund	57,809	190,080
Wellbeing Matters Green Asset Fund	-	-
Youth Wellbeing Fund	-	26,886
	763,907	**971,534**

Other grants and investments		
10GM COVID Vaccinations	15,000	-
10GM Cancer Inequalities	131,587	30,491
10GM VCSE Test and Learn	-	22,503
Access Inequalities Investments	4,950	29,990
Achieve Asset Fund (Bolton, Salford and Trafford) grants and investments	124,654	257,979
Admissions Avoidance	70,000	-
Answer Cancer programme grants and investments	92,812	86,848
Community Cooking Fund	27,448	35,471
Cost of Living Crisis Fund (Salford4Good)	3,660	53,879
COVID Vaccine Uptake	9,800	-
Disability Programme grants	10,615	45,000
Early Years Nursery Awards	4,000	23,250
Eric Wright grants	14,000	-
Emotional Wellbeing and Mental Health grants	-	22,500
Family Hub grants	84,346	34,611
Food Fund Blended	12,227	350
GM Inspire Fund	152,746	-
GM Moving Walking & Wheeling Fund	83,144	95,282
Albert Gubay Charitable Foundation	208,310	132,213
Hate Crime grants	6,410	5,774
Healthy Holidays Fund	-	93,625
Household Support Fund	200,000	190,000
NAVCA grants	-	1,000
Older People's Day Fund	13,000	-
Place Partnerships grants	7,222	-
Salford 100 R&D	7,000	-
Salford Creatives Fund	9,250	-
Salford CVS AGM grant	1,750	1,750
Salford CVS other	-	317

Shaping Care Fund	40,000	-
Short Break Care grants	53,030	62,637
Steve Dixon Memorial Fund	-	3,000
Trauma Informed Practice	19,350	-
UKSPF E6 Arts and Culture	179,893	238,106
Ukraine appeal	2,350	-
	1,588,554	**1,466,576**
Prior Year grants not taken up	(500)	(5,500)
Total Grants	**2,351,961**	**2,432,610**

Grants Analysis 2024/25

Third Sector Fund

Fund	Description
Answer Cancer Innovation Fund	Four grants, with minimum recipient £1,860 and maximum recipient £4,990, total £10,850
Food Response Fund	20 grants, with minimum recipient £3,000 and maximum recipient £5,000, total £72,000

Fund	Description
Grow Well Fund	13 grants, with minimum recipient £476 and maximum recipient £2,000, total £22,025
Health and Wellbeing Fund	49 awards, with minimum recipient £820 and maximum recipient £5,000, total £153,123
Healthy Schools Fund	14 grants, with minimum recipient £4,825 and maximum recipient £10,000, total £98,081
Impact Fund	12 grants, with minimum recipient £14,174 and maximum recipient £30,000, total £312,193
Responsiveness Fund	Two grants, with minimum recipient £2,200 and maximum recipient £15,000, total £17,200
Wellbeing Fund	14 grants, with minimum recipient £1,361 and maximum recipient £1,500, total £20,626
Wellbeing Matters Community Asset Fund	13 grants, with minimum recipient of £1,809 and maximum recipient £6,000, total £57,809

Other

Fund	Description
10GM COVID Vaccinations	10 grants of £1,500, total £15,000
10GM Cancer & Inequalities	14 grants, with minimum recipient £4,930 and maximum recipient £23,730, total £131,587
Access Inequalities Investments	Eight investments, with minimum recipient £100 and maximum recipient £2,000, total £4,950
Achieve Salford and Trafford Asset Fund	160 grants/awards, with minimum recipient £539 and maximum recipient £13,480, total £124,654
Admissions Avoidance	Two grants of £35,000, total £70,000
Answer Cancer Grants and Investments	20 grants and investments, minimum recipient £1,935 maximum recipient £8,000, total £92,812

Fund	Description
Community Cooking Fund	Six grants, with minimum recipient £2,450 and maximum recipient £5,000, total £27,448
Cost of Living Crisis Fund (Salford4Good)	198 grants of £1,220, total £3,660
COVID Vaccination Uptake	11 grants, with minimum recipient £200 and maximum recipient £2,000, total £9,800
Disability Programme	One grant of £10,615
Early Years Nursery Grants	16 grants of £250, total £4,000
Eric Wright Foundation	10 grants, with minimum recipient £729 and maximum recipient £1,500, total £14,000
Family Hubs	22 grants and investments, with minimum recipient £500 and maximum recipient £5,000, total £84,346

Fund	Description
Food Fund Blended	Three grants, with minimum recipient £2,227 and maximum recipient £5,000, total £12,227
GM Inspire	101 grants, with minimum recipient £500 and maximum recipient £2,000, total £152,746
GM Moving Walking and Wheeling Fund	35 grants, minimum recipient £722 maximum recipient £5,000, total £83,144
Albert Gubay Charitable Foundation Learning, Skills and Work	11 grants and investments, with minimum recipient £8,232 and maximum recipient £25,000, total £208,310
Hate Crime Grants	Nine grants, with minimum recipient £470 and maximum recipient £750, total £6,410
Household Support Fund	36 grants, with minimum recipient £500 and maximum recipient £17,500, total £200,000
Older Persons Fund	20 grants, with minimum recipient £500 and maximum recipient £1,000, total £13,000

Fund	Description
Place Partnership Grants (Active East Salford)	Three grants and investments, with minimum recipient £750 and maximum recipient £4,972, total £7,222
Salford 100 R&D	One grant of £7,000
Salford Creatives Fund	20 grants, with minimum recipient £347 and maximum recipient £500, total £9,250
Salford CVS' AGM grant	Three grants, with minimum recipient £250 and maximum recipient £1,000, total £1,750
Shaping Care Fund	Five grants, with minimum recipient £6,163 and maximum recipient £11,310, total £40,000
Short Break Care grants	Eight grants, with minimum recipient £2,616 and maximum recipient £7,500, total £53,030
Trauma Informed Practice	11 grants, with minimum recipient £1,437 and maximum recipient £2,000, total £19,350

Fund	Description
UKSPF E26 Arts & Culture	15 grants and investments, with minimum recipient £2,500 and maximum recipient £28,000, total £179,893
Ukraine Appeal	Two investments of £1,175, total £2,350

9. Support Costs

	Total 2025	Total 2024
	£	£
Accountancy	7,665	5,130
Audit	6,975	4,670
Bank charges	1,371	1,329
AGM expenses	1,356	675
	17,367	**11,804**

10. Staff Costs

	Total 2025	Total 2024
	£	£
Salaries (including redundancies)	1,439,883	1,259,384
Social Security	142,020	123,146
Pension contributions	108,662	90,869
Staff benefits	9,596	8,559
	1,700,161	**1,481,958**

None of the Trustees received any remuneration from the charity. None of the Trustees were reimbursed for travel expenses (2024 - Nil). Two key personnel received total emoluments of £156,727 between them. Both employees earned in excess of £60,000 per annum including gross salary, national insurance, pension contributions and benefits. The average number of employees in the year calculated on a full-time equivalent basis was 40 (2024 38.4).

11. Transfers Between Funds

Some transfers between restricted funds have been made where one fund has ended and other similar projects have been undertaken. These transfers are within the scope of the restricted terms of the fund.

Certain transfers have been made from unrestricted funds where projects have had an excess of expenditure over income.
See **note 18** for further details.

12. Comparatives for the Statement of Financial Activities

	Unrestricted Funds	Restricted Funds	Total Funds 2024
Income and expenditure			
Incoming resources:			
Donations and Legacies	61,038	6,069,846	6,130,884
Investment Income	-	-	-
Bank and building society income	76,467	-	76,467
Income from Charitable Activities:			
Charitable trading	21,423	5,222	26,645
Other Income	46,730	-	46,730
Total Income	205,658	6,075,068	6,280,726
Resources expended:			
Charitable activities	(417,119)	(5,799,524)	(6,216,643)
Total expenditure	(417,119)	(5,799,524)	(6,216,643)
Net (outgoing) / income resources before transfers	(211,461)	275,544	64,083
Transfers between funds	399,938	(399,938)	-
Movement in funds	188,477	(124,394)	64,083
Reconciliation of funds			
Total Funds balance brought forward	1,324,082	2,070,421	3,394,503
Total funds balance carried forward	**1,512,559**	**1,946,027**	**3,458,586**

13. Tangible Fixed Assets

	Computers and other office equipment	Fixtures and fittings	Building Improvements	Total
	£	£	£	£
Cost				
At 1st April 2024	42,596	21,988	-	64,584
Additions	9,888	-	272,130	282,018
Disposals	(8,027)	-	-	(8,027)
At 31st March 2025	44,457	21,988	272,130	338,575
Accumulated Depreciation				
At 1st April 2024	24,457	11,979	-	36,436
Re. disposals	(7,594)	-	-	(7,594)
Charge for year	9,389	2,002	18,142	29,533
At 31st March 2025	26,252	13,981	18,142	58,375
Net book values				
At 31st March 2025	18,205	8,007	253,988	280,200
At 31st March 2024	18,139	10,009	-	28,148

14. Investments

	Total 2025	Total 2024
	£	£
Salford Credit Union – programme related investment	1	1
Greater Manchester Community Renewables – community shares	4,000	4,000
Salford Red Devils – community shares	1	1,000
	4,002	5,001

Salford CVS made this investment as a result of the Pennington Bequest, a bequest held since 1974. This bequest came from an ex-resident of Salford who emigrated to Australia, leaving approx. £12,000 to provide an ongoing income for our organisation. The terms of the bequest stated that the money be used for charitable purposes for the benefit of Salford people. In 2015 an investment fund for the Pennington Bequest was closed and the proportion relating to Salford CVS, £53,115, was transferred to the direct control of Salford CVS. In 2016 Salford CVS' Board of Trustees agreed to invest funds into a programme that would provide long-term benefit to the people of Salford and therefore saw the 'programme related investment' of £7,000 into Salford Credit Union as an ideal opportunity. The Trustees do not expect to recover this investment and hence in 2019 it was written down to £1 in the accounts.

Greater Manchester Community Renewables Ltd (GMCR)
In 2019 Salford CVS' Board of Trustees agreed to invest £4,000 in GMCR's community shares offer to fund the installation of solar panels on schools and community buildings, helping them save money, reduce their carbon footprint, and inspire children and the community to learn about energy and climate change. The schools earmarked in this round of the community shares offer were Salford primary schools. More information can be found here: www.gmcr.org.uk/wp-content/uploads/2019/06/GMCR-Share-Offer-2019.pdf

Salford Red Devils RLFC – Community Share Offer
In 2023 Salford CVS' Board of Trustees agreed to invest £1,000 in Salford Red Devils RLFC community shares offer to support the digital and data transformation of the Club, allowing greater community access. The Trustees do not expect to recover this investment and hence in 2025 it was written down to £1 in the accounts.

15. Debtors

	Total 2025	Total 2024
	£	£
Other debtors	318,607	367,188
Prepayments and accrued income	91,793	452,674
	410,400	**819,862**

At 31st March 2025 Salford CVS held funds as custodian trustee on behalf of 13 voluntary / not for profit organisations based in Salford (2024: 16 organisations)

	01/04/2024	Incoming	Outgoing	31/03/2025
African Family Support	49	-	-	49
Age Friendly Cities	15,000	-	15,000	-
Anyone for Tennis	200	-	-	200
Art of Gold	250	-	250	-
Boundary Road Play Area	316	-	316	-
Busy Bees	10	1,625	1,425	210
Cards, Crafts and More	240	-	240	-
Eccles Remembrance Event Group	-	10,832	-	10,832
Ellesmere Park Tenants	2,795	1,125	3,050	870
Friends In Need Salford (FINS)	6,045	4,447	4,388	6,104
Her Story	3,532	7,155	4,450	6,237
Salford Interfaith Network	4,455	-	1,000	3,455
Lawler Residents group	102	-	102	-
Lower Kersal Young Peoples Project	1,791	100,218	99,905	2,104
New Horizons Community Event	-	1,000	825	175
Ordsall Allotment Group	1,948	-	1,948	-
Salford Third Sector Consortium (Legacy Fund for Wellbeing Matters)	-	14,755	453	14,302
Salford Veterans Association	6,481	5,175	8,730	2,926
Salford Women's Centre	654	76,689	62,245	15,098
	43,868	223,021	204,327	62,562

Salford Third Sector Consortium Legacy Funding - £14,302
This funding is held on behalf of the Wellbeing Matters social prescribing programme in Salford.

16. Creditors - Amounts Falling due Within One Year

	Total 2025	Total 2024
	£	£
Funds held as custodian trustee	62,562	43,868
Social Security and other taxes	35,072	33,707
Accruals and deferred income	121,556	136,520
Trade creditors	131,430	88,438
	350,620	**302,533**

17. Analysis of Net Assets Between Funds

	Tangible Fixed Assets	Investments	Net current assets	Total
	£	£	£	£
Restricted funds:	222,964	-	-	222,964
Income funds	-	-	1,774,820	1,774,820
	222,964	-	1,774,820	1,997,784
Unrestricted funds:	57,236	4,002	1,487,765	1,549,003
	280,200	**4,002**	**3,262,585**	**3,546,787**

18. Restricted Funds

	Balance brought forward 01/04/2024	Movement in Year: Incoming	Outgoing	Transfer between funds received / paid	Balance carried forward 31/03/2025
Income funds	£	£	£	£	£
10GM – Cancer Inequalities grants	55,425	111,573	(150,330)	(16,668)	-
10GM – COVID Vaccinations	-	19,000	(15,000)	(4,000)	-
10GM – GM VCSE Accord	-	9,085	(9,085)	-	-
10GM – UKSPF E11 VCSE Infrastructure	-	62,342	(58,097)	(4,245)	-
10GM – VCSE E26 Social Economy Development	-	44,409	(28,411)	(15,998)	-
10GM – Violence Reduction	90	29,899	(25,142)	-	17,547
10GM – Workforce Development	34	-	(5,321)	(313)	-

Albert Gubay Charitable Foundation – VCSE Learning, Skills & Work programme	347,599	750,000	(751,506)	-	346,093
Bolton CVS – Violence Reduction	53,085	-	(53,085)	-	-
Eric Wright Charitable Foundation – match funding for Health & Wellbeing Fund	-	15,000	(14,000)	(1,000)	-
Food Response Fund	17,227	3,496	(12,293)	-	8,430
GM Mental Health NHS Foundation Trust – Achieve Bolton, Salford, Trafford Asset Recovery Fund	64,373	117,810	(126,655)	(22,500)	33,028
Greater Manchester Combined Authority – GM Inspire	124,500	58,500	(158,092)	(24,654)	254
Greater Manchester Combined Authority – Live Well grants	-	82,568	(11,068)	(6,500)	65,000
Greater Manchester Combined Authority – Live Well Little Hulton	-	90,161	(47,403)	(4,500)	38,258
Greater Manchester Combined Authority – Shaping Care Fund	-	63,500	(40,000)	(6,000)	17,500
Greater Sport - GM Moving – Place Partnership Fund	-	109,591	(33,774)	-	75,817
Greater Sport – GM Moving - Walking & Wheeling grants	9,861	100,000	(88,144)	(19,862)	1,855
Inspiring Communities Together – Age Friendly Salford programme	1,854	103,990	(105,844)	-	-
Just Giving – Cost of Living Crisis Appeal	3,659	1	(3,660)	-	-
Just Giving – Mike Thorpe Memorial Fund Appeal	-	3,059	-	-	3,059
Just Giving – Steve Dixon Memorial Fund Appeal	739	-	(795)	56	-
Just Giving – Ukraine Appeal	2,349	-	(2,350)	1	-
NHS England – GM Cancer Screening Engagement programme (Answer Cancer)	44,745	555,000	(551,815)	(26,500)	21,430

NHS Greater Manchester ICB – Innovation Fund	27,770	-	(11,373)	(16,397)	-
NHS Greater Manchester ICB (Bolton) – 'Wellbeing Matters' additional investment (Elemental CRM upgrades) - from GMHSCP, PCCA unit	12,340	-	-	(12,340)	-
NHS Greater Manchester ICB (GM) – Health Coaching for Wellbeing Matters' link workers	10,000	-	(1,919)	-	8,081
NHS Greater Manchester ICB (Salford) – Access Inequalities investments	16,497	-	(4,950)	(11,547)	-
NHS Greater Manchester ICB (Salford) – Covid Vaccinations Inequality Project	-	10,500	(9,800)	(700)	-
NHS Greater Manchester ICB (Salford) - Community Led Support	170,966	58,000	(96,775)	-	132,191
NHS Greater Manchester ICB (Salford) – MYPP (health prevention programme)	-	82,800	-	-	82,800
NHS Greater Manchester ICB (Salford) – Salford Royal Hospital Community Connector posts	-	51,753	(10,608)	-	41,145
NHS Greater Manchester ICB (Salford) – Third Sector Fund grants programme	98,062	1,015,797	(908,975)	(100,000)	104,884
NHS Greater Manchester ICB (Salford) – Emotional Wellbeing and Mental Health grants	121,347	50,000	(22,431)	-	148,916
NHS Greater Manchester ICB (Salford) – VCSE Live Well & Social Prescribing Support	9,900	-	(8,479)	(1,421)	-
NHS Greater Manchester ICB (Salford) – VCSE Voices Matter	10,716	88,408	(82,387)	-	16,737
NHS Greater Manchester ICB (Salford) – Wellbeing Matters programme	72,260	703,827	(707,343)	(8,318)	60,426

NHS Northern Care Alliance – Social Prescribing	-				
Older People's Day Fund (ex-CCG funded)	-	15,000	(13,000)	-	2,000
Northern Care Alliance – Long COVID Clinic	-	27,830	(22,621)	-	5,209
Primary Care Networks - Broughton Health Alliance – Community Connectors, Wellbeing Matters	-	66,077	(66,070)	(7)	-
Primary Care Networks - Eccles & Irlam – Community Connectors, Wellbeing Matters	-	165,192	(165,179)	(13)	-
Primary Care Networks – South-East Salford– Community Connectors	-	90,856	(90,846)	(10)	-
Primary Care Networks – Walkden & Little Hulton Community Connectors, Wellbeing Matters	-	82,596	(82,596)	-	-
Salford4Good (fundraising income)	444	1,195	(135)	-	1,504
Salford City Council public health grant – Salford City College Connector	12,558	-	-	(12,558)	-
Salford City Council – Digital Inclusion grants	-	16,500	-	-	16,500
Salford City Council – Disability project	-	20,358	(10,615)	-	9,743
Salford City Council – Family Hub work	254,673	157,000	(288,452)	(3,200)	120,021
Salford City Council – GM Obesity pilot	33,209	-	(31,448)	-	1,761
Salford City Council – Hate Crime grants	1,127	7,000	(6,410)	(700)	1,017
Salford City Council – Healthier Salford Fund	-	31,000	-	6,637	37,637
Salford City Council – Healthy Holidays Fund grants	9,830	99,000	-	(9,000)	99,830
Salford City Council – Household Support Fund grants	6,625	200,000	(200,000)	-	6,625

Salford City Council Infrastructure contract - Children, Young People and Families LIO work	-	31,706	(31,706)	-	-
Salford City Council Infrastructure contract – Health & Social Care LIO work	-	39,810	(39,810)	-	-
Salford City Council Infrastructure contract - Training & Development LIO work	-	80,737	(93,478)	12,741	-
Salford City Council Infrastructure contract – Strategic Development LIO work	-	85,000	(85,000)	-	-
Salford City Council infrastructure contract – Volunteer Centre LIO work	-	28,315	(37,777)	9,462	-
Salford City Council – Learning, Skills & Work (Match for AGCF funding)	91,242	75,000	(62,162)	(16,000)	88,080
Salford City Council – Salford 100 R&D grants	-	9,800	(7,000)	(2,800)	-
Salford City Council – Salford Creatives Fund	-	10,750	(9,250)	(1,500)	-
Salford City Council – Short Break Care grants	8,247	182,309	(53,806)	(6,155)	130,595
Salford City Council – Trauma Informed Practice grants	30,000	-	(19,350)	(1,500)	9,150
Salford City Council – UKSPF E3 Courtroom re-development	154,805	84,084	(15,925)	-	222,964
Salford City Council – UKSPF E6 Arts & Culture grants	47,893	150,000	(179,893)	(18,000)	-
Salford City Council – WorkWell Community Connector post	-	30,365	(11,209)	-	19,156
The Broughton Trust – One Broughton Fund (for Wellbeing Matters' clients)	1,676	-	(135)	-	1,541
Trafford Council – Personal Recovery Investments	-	1,000	-	-	1,000
Total restricted funds	**1,946,027**	**6,178,549**	**(5,780,783)**	**(346,009)**	**1,997,784**

Comparative for movement of funds

	Balance brought forward 01/04/2023	Movement in Year Incoming	Outgoing	Transfer between funds received / paid	Balance carried forward 31/03/2024
Income funds	£	£	£	£	£
10GM – GM VCSE Accord	8,240	8,652	(16,892)	-	-
10GM – Cancer Inequalities grants	-	89,249	(30,491)	(3,333)	55,425
10GM – UKSPF E11 VCSE Infrastructure	25,197	62,614	(60,903)	(26,908)	-
10GM – VCSE Test & Learn	42,270	-	(27,328)	(14,942)	-
10GM – Violence Reduction	17,333	27,744	(32,287)	-	12,790
10GM – Workforce Development	-	15,235	(9,601)	-	5,634
Assoc. of Colleges – College Connector	4,174	-	(4,174)	-	-
Salford City Council – College Connector	51,884	-	(39,326)	-	12,558
Bolton CVS – Violence Reduction	-	105,000	(51,915)	-	53,085
Broughton Health Alliance – Community Connectors, Wellbeing Matters	-	63,468	(63,468)	-	-
Eccles & Irlam PCN – Community Connectors, Wellbeing Matters	-	158,664	(158,664)	-	-
Food Response Fund	17,227	350	(350)	-	17,227
Greater Manchester Combined Authority - Gambling Harms	24,238	-	(7,294)	(16,944)	-
Greater Manchester Combined Authority – GM Inspire	-	124,500	-	-	124,500

GM Mental Health NHS Foundation Trust – Achieve Bolton, Salford, Trafford Asset Recovery Fund	232,661	115,200	(257,988)	(25,500)	64,373
Greater Sport – GM Moving (Walking & Wheeling grants)	143	110,000	(100,282)	-	9,861
Albert Gubay Charitable Foundation – VCSE Learning, Skills & Work programme	200,000	750,000	(602,401)	-	347,599
Inspiring Communities Together – Age Friendly Salford programme	1,228	102,289	(101,663)	-	1,854
Just Giving – Cost of Living Crisis Appeal	50,276	7,262	(53,879)	-	3,659
Just Giving – Steve Dixon Memorial Fund Appeal	-	3,739	(3,000)	-	739
Just Giving – Ukraine Appeal	2,349	-	-	-	2,349
NAVCA – Cost of Living grants	6,000	-	(1,000)	(5,000)	-
NHS Greater Manchester ICB (Bolton) – 'Wellbeing Matters' additional investment (Elemental CRM upgrades) - from GMHSCP, PCCA unit	12,340	-	-	-	12,340
NHS England – GM Cancer Screening Engagement programme (Answer Cancer)	87,017	525,000	(557,272)	(10,000)	44,745
NHS Greater Manchester ICB (Salford) – Access Inequalities investments	43,663	2,824	(29,990)	-	16,497
NHS Greater Manchester ICB (GM) – Green Social Prescribing pilot	33,711	-	(12,065)	(21,646)	-
NHS Greater Manchester ICE Innovation Fund	-	29,020	(1,250)	-	27,770
NHS Greater Manchester ICB (GM) – Health Coaching for Wellbeing Matters' link workers	10,000	-	-	-	10,000

NHS Greater Manchester ICB (Salford) Community Led Support	77,614	126,000	(32,648)	-	170,966
NHS Greater Manchester ICB (Salford) – Dementia support fund	3,720	-	(3,720)	-	-
NHS Greater Manchester ICB (Salford) – Emotional Wellbeing and Mental Health grants	150,631	50,000	(69,284)	(10,000)	121,347
NHS Greater Manchester ICB (Salford) – Third Sector Fund grants programme	304,468	1,001,392	(1,112,416)	(95,382)	98,062
NHS Greater Manchester ICB (Salford) – VCSE Live Well & Social Prescribing Support	-	9,900	-	-	9,900
NHS Greater Manchester ICB (Salford) – VCSE Voices Matter	46,274	84,941	(120,499)	-	10,716
NHS Greater Manchester ICB (Salford) – Wellbeing Matters programme	117,458	685,733	(710,273)	(20,658)	72,260
NHS Northern Care Alliance – Social Prescribing	6,500	13,417	(18,390)	(1,527)	-
Ordsall & Claremont PCN – Community Connectors	-	142,802	(142,802)	-	-
Royal Horticultural Society – Grow Well match funding	4,617	-	-	(4,617)	-
Salford City Council – Disability project	135,750	-	(96,962)	(38,788)	-
Salford City Council – Family Hub work	92,960	317,000	(139,587)	(15,700)	254,673
Salford City Council – Hate Crime grants	144	6,757	(5,774)	-	1,127
Salford City Council – Healthy Holidays Fund grants	7,043	99,830	(93,625)	(3,418)	9,830
Salford City Council – GM Obesity pilot	101,800	-	(58,721)	(9,870)	33,209
Salford City Council – JSSNA Research	39,074	-	(31,079)	(7,995)	-
Salford City Council – Household Support Fund grants	-	193,625	(187,000)	-	6,625

Salford City Council – Short Break Care grants	9,730	67,269	(62,637)	(6,115)	8,247
Salford City Council – Learning, Skills & Work (Match for AGCF funding)	73,776	75,000	(41,534)	(16,000)	91,242
Salford City Council Infrastructure contract - Children, Young People and Families LIO work	-	31,706	(31,706)	-	-
Salford City Council Infrastructure contract – Health & Social Care LIO work	-	39,810	(39,810)	-	-
Salford City Council Infrastructure, Training & Development LIO work	-	80,737	(80,737)	-	-
Salford City Council Infrastructure contract – Strategic Development LIO work	-	85,000	(85,000)	-	-
Salford City Council – Trauma Informed Practice grants	-	30,000	-	-	30,000
Salford City Council – UKSPF E3 Court Room re-development	-	157,500	(2,695)	-	154,805
Salford City Council infrastructure contract – UKSPF E6 Arts & Culture grants	-	325,000	(238,107)	(39,000)	47,893
Salford City Council infrastructure contract – Volunteer Centre LIO work	-	28,315	(37,301)	8,986	-
Salford City Council – Youth Justice Connector Post	26,860	43,000	(54,279)	(15,581)	-
Walkden & Little Hulton Primary Care Networks – Community Connectors, Wellbeing Matters	-	79,335	(79,335)	-	-
Salford4Good (fundraising income)	375	189	(120)	-	444
The Broughton Trust – One Broughton Fund (for Wellbeing Matters' clients)	1,676	-	-	-	1,676
Total restricted funds	**2,070,421**	**6,075,068**	**(5,799,524)**	**(399,938)**	**1,946,027**

Transfers

Where the transfer is an expense to unrestricted funds it represents a recharge of central costs as allowed for under the funding agreement. Where the transfer is received from unrestricted funds it is to cover a shortfall on restricted funding. Additionally, transfers between restricted funds represent funds being utilised to support joint grant schemes.

Area of work	Funder	Description of the work
Cancer Inequalities Grants	10GM	Salford CVS designed and managed a VCSE cancer and inequalities grants programme on behalf of 10GM. Grants were awarded to VCSE groups and organisations (via a panel process) across Greater Manchester. This funding was secured via the GM Cancer Alliance (NHS GM).
COVID Vaccinations	10GM	Grant fund to enable organisations to increase COVID vaccination uptake among communities experiencing health inequalities in Greater Manchester, specifically among groups eligible for the COVID vaccine but who are most underserved or more likely to experience barriers to vaccination services. We supported VCSE groups to develop their capacity to support individuals who are more likely to experience barriers to screening and immunisation.

Area of work	Funder	Description of the work
GM VCSE Accord	10GM	Salford CVS, alongside all of the other local infrastructure organisations in Greater Manchester, are working to deliver the priorities articulated in the Greater Manchester VCSE Accord – a tripartite agreement between the VCSE sector, GMCA and NHS GM ICB, and endorsed by all 10 Local Authorities. Funding for this work flows through 10GM.
UKSPF E11	10GM	UK Shared Prosperity Fund is a government funded initiative, with funds flowing into GMCA and then out to all 10 local authorities, and also to 10GM in terms of support for all 10 local infrastructure organisations via the E11 VCSE Infrastructure element of the UKSPF funding. The funding is to be used to strengthen our delivery support offer for the local VCSE sector in Salford.
UKSPF E26	10GM	E26 funding is to develop and deliver targeted interventions and specialist support to social economy organisations and entrepreneurs in Salford.

Area of work	Funder	Description of the work
Violence Reduction work	10GM	This work is coordinated by 10GM on behalf of the GM Violence Reduction Unit and provides support for a part-time Violence Reduction Facilitator post and funding for a VCSE Violence Reduction Alliance in Salford.
Workforce Development	10GM	10GM secured workforce development funding from NHS GM to develop a GM-wide VCSE leadership training and mentoring programme; along with a GM-wide VCSE workforce and recruitment portal: https://gmworkforcehub.org.uk/ In addition to the GM-wide work, each local infrastructure organisation in Greater Manchester localities was awarded a small amount of funding to deliver some bespoke support to their local VCSE sector.
Salford VCSE Learning, Skills & Work programme	The Albert Gubay Charitable Foundation	A three-year partnership project between Salford CVS, The Albert Gubay Charitable Foundation (AGCF) and Salford City Council - providing a range of services to support, train and prepare people furthest from the job market to gain skills and employment.
Violence Reduction	Bolton CVS	Salford CVS continued to deliver in our locality as part of the 10GM-managed (via Bolton CVS) Violence Reduction work, including employing a part-time Violence Reduction Alliance Facilitator for Salford and supporting a local VRU VCSE Alliance.

Area of work	Funder	Description of the work
Eric Wright Charitable Foundation	Match for Health and Wellbeing Fund	The Health and Wellbeing Fund is managed by Salford CVS and funded by NHS Salford Integrated Care Partnership (ICP). Eric Wright Charitable Trust contributed an additional £15,000 to the small grants pot in 2024/25, which enabled a further 10 VCSE groups and organisations to run health and wellbeing-focused projects across the city.
Food Response Fund	Donation from Salford Food Share Network	Donations and grants for food response. This is a grants fund to support the VCSE sector's efforts to respond to food-related needs in Salford.
Achieve Salford and Trafford Asset Recovery Fund	GM Mental Health NHS Foundation Trust	Grants and investments scheme to support people in recovery from drug and alcohol use. Salford CVS operated this scheme on behalf of 10GM, across the local authority areas of Salford and Trafford.

Area of work	Funder	Description of the work
GM Inspire	GMCA	Salford CVS successfully responded to an opportunity on The Chest (procurement portal) to manage the GM Inspire grants programme on behalf of Greater Manchester Combined authority (GMCA). This involves a number of small grants rounds to support GM creatives, in line with the ambitions outlined in CreateGM: The Greater Manchester Strategy For Culture, Heritage And Creativity, 2024 - 2030
Live Well Grants	GMCA	The aim of the funding is to improve access to local resources and activities via community level collaboration.
Live Well Little Hulton	GMCA	The Live Well Little Hulton Fund is a new project delivered in partnership by Salford CVS and CommUNITY Little Hulton. The aim of the fund is to empower Little Hulton residents to identify local health priorities and fund VCSE-led health and wellbeing-focused activities through a participatory grant making approach.
Shaping Care Fund	GMCA	Grants to support Greater-Manchester based VCSE organisations engage with Cared-for Children and Care-Experienced Young People to give voice to their needs and wants from the care system.

Area of work	Funder	Description of the work
GM Moving, Place Partnership Fund	Greater Sport	Place Partnership funding for 2024/25 to provide for the cost of a part-time development worker and grants to VCSE organisations to improve physical activity within communities.
GM Moving Walking and Wheeling grants	Greater Sport	Salford CVS, on behalf of 10GM, were commissioned by Greater Sport (GM Moving) to manage a GM-wide VCSE small grants scheme to get more people walking and wheeling.
Age Friendly Salford Programme	Inspiring Communities Together	Age Friendly Salford is a partnership initiative between three local charities – Inspiring Communities Together (lead partner), Age UK Salford and Salford CVS – and funded by Salford City Council. In January 2023 the partnership won an open tender to continue to deliver this programme of work for the next three years with the option of a further two-year extension.

Area of work	Funder	Description of the work
Cost of Living Crisis Appeal	Individual donations received via Just Giving	Appeal to raise funding to provide grants to local frontline charities and community groups to enable them to carry on supporting Salford residents, by providing food, helping keep homes warm, looking after children, giving advice and guidance.
Mike Thorpe Memorial Fund Appeal	Individual donations received via Just Giving and other donations	Donations received in memory of Mike Thorpe, former Chief Executive of The Broughton Trust, which were distributed to local VCSE organisations in Salford.
Steve Dixon Memorial Fund Appeal	Individual donations received via Just Giving and other donations	Steve Dixon was the Chief Accountable Officer of NHS Salford CCG for a number of years and was well known to the VCSE sector in Salford. Following his death, it was agreed with his family and work colleagues to launch a fundraising appeal to remember Steve, support local charities and fund a bench at RHS Garden Bridgewater.
Ukraine Appeal	Individual donations via Just Giving, plus a transfer of funds from Salford CVS reserves	Appeal to support organisations working with the Ukrainian community in Greater Manchester.

Area of work	Funder	Description of the work
Answer Cancer: Greater Manchester Cancer Screening Engagement Programme	NHS England (via GM Health and Social Care Partnership – now NHS Greater Manchester ICB)	Answer Cancer is a VCSE sector-led response to cancer in Greater Manchester. This initiative is a partnership of four VCSE organisations: Salford CVS (accountable body) - on behalf of 10GM - VSNW, BHA for Equality, and Unique Improvements. Using grants, investments, engagement and training with identified communities, Answer Cancer aims to increase cancer screening rates in GM, especially within communities where take-up is currently low.
Innovation Fund	NHS Greater Manchester ICB	Salford CVS successfully applied to NHS GM (Salford Locality) for an innovation fund grant to develop and deliver a pilot project between two VCSE partnership programmes we lead (Wellbeing Matters and Answer Cancer) to explore using social prescribing to support participation in cancer screening in one of Salford's health neighbourhoods.
'Wellbeing Matters' additional data management support	Received via GM Health & Social Care Partnership (through Bolton CCG) - now NHS Greater Manchester ICB	Contribution to the Elemental Data Management System, supporting the Wellbeing Matters programme to link directly to general practice.

Area of work	Funder	Description of the work
Health Coaching	NHS Greater Manchester ICB	Health coaching for Wellbeing Matters' Community Connectors (link workers).
Access Inequalities investments	NHS Greater Manchester ICB (Salford)	Small investments to enable specialist community groups in Salford to work closely with targeted communities to tackle health inequalities.
COVID Vaccinations Inequality Project	NHS Greater Manchester ICB (Salford)	Grants for VCSE sector groups and organisations to support Public Health Salford in the delivery of pop-up COVID vaccination clinics and events in January 2025.
Community Led Support	NHS Greater Manchester ICB (Salford)	To provide a Home from Hospital VCSE Support Worker to work as part of the Home First Discharge Hub at Salford Royal Hospital.
Multi Year Prevention Plan	NHS Greater Manchester ICB (Salford)	Grants to develop healthier communities and increased agency for Salford residents to improve their own health with an initial focus on Cardiovascular Disease and Diabetes.

Area of work	Funder	Description of the work
Salford Royal Hospital Community Connector posts	NHS Greater Manchester ICB (Salford)	To provide for the cost of two Salford Royal Hospital Community Connectors, delivered by Social adVentures on behalf of the Wellbeing Matters' partnership that Salford CVS leads.
Third Sector Fund grants programme	NHS Greater Manchester ICB (Salford)	Salford CVS continues to design, manage and administer this grants and investment fund. The aim of the fund is to invest in VCSE organisations and schools in Salford to help improve the health and wellbeing of Salford residents.
Emotional Wellbeing and Mental Health Grants	NHS Greater Manchester ICB (Salford)	This grants scheme is designed to fund a range of projects aimed at improving and sustaining the mental health of Salford residents as part of the city's Living Well approach to mental health and wellbeing.
VCSE Live Well & Social Prescribing Support	NHS Greater Manchester ICB	Salford CVS successfully applied to NHS GM, via 10GM, to develop and deliver a pilot project in Little Hulton, using a social prescribing approach to help local people 'live well'. This is part of a GM-wide programme.

Area of work	Funder	Description of the work
VCSE Voices Matter	NHS Greater Manchester ICB (Salford)	Key elements of this work include sector voice and representation at key partnership health and social care boards and forums across the city and within the five health neighbourhoods.
Wellbeing Matters programme	NHS Greater Manchester ICB (Salford)	This programme takes person and community centred approaches to health and wellbeing, helping transform how we deliver population health benefits in Salford. Salford CVS are the accountable body and lead partner for the Wellbeing Matters programme, which incorporates interdependent workstreams around social prescribing, volunteering and capacity building the VCSE ecosystem. The programme is delivered in partnership with a number of VCSE providers.
Community Connectors, Long COVID Clinic	Northern Care Alliance	Additional funds to employ a .5 post to support the health system's Long COVID Clinic (as part of the Wellbeing Matters programme).
Community Connectors, Wellbeing Matters	Primary Care Networks, Broughton Health Alliance	To provide additional Wellbeing Matters' Community Connector support to Broughton Health Alliance. At the year-end there were 1.6 Community Connector posts.

Area of work	Funder	Description of the work
Community Connectors, Wellbeing Matters	Primary Care Networks, Eccles and Irlam	To provide additional Wellbeing Matters' Community Connector support to Eccles and Irlam Primary Care Network. At the year-end there were four Community Connector posts.
Community Connectors, Wellbeing Matters	Primary Care Networks, South-East Salford	To provide additional Wellbeing Matters' Community Connector support to South-East Salford Primary Care Network. At the year end there were 2.2 Community Connector posts.
Community Connectors, Wellbeing Matters	Primary Care Networks, Walkden and Little Hulton	To provide additional Wellbeing Matters' Community Connector support to Walkden and Little Hulton Primary Care Network. At the year-end there were 2 Community Connector posts.

Area of work	Funder	Description of the work
Salford4Good	Income Generation (fundraising)	Salford4Good is our fundraising initiative designed to make it easier for individuals and businesses to give time, skills, money and resources to local good causes. Salford CVS is the accountable body.
Colleges Connector	Salford City Council – public health	To provide Wellbeing Matters' Community Connector support to Salford City College students. This work ceased in 2024/25.
Digital Inclusion Grants	NHS Greater Manchester ICB (Salford)	Key elements of this work include sector voice and representation at key partnership health and social care boards and forums across the city and within the five health neighbourhoods.
Disability Project	Salford City Council – public health	To promote and enable better access to services for disabled people living in Salford by capacity-building local disabled people-led and impairment-focused VCSE groups and organisations. Includes an investments fund, training budget, and capacity-building support.

Area of work	Funder	Description of the work
Family Hub	Salford City Council	Funding to employ 2 x Family Hub Development Workers who support the engagement of VCSE organisations and volunteers in the new Salford Partnership Family Hubs. A small VCSE grants programme sits alongside these posts. Funding to employ 2 x Family Hub Connectors.
GM Obesity Pilot	Salford City Council	Capacity building work and grants support to local food projects tackling obesity in Salford.
Hate Crime Grants	Salford City Council	Salford CVS administer these grants on behalf of Salford City Council as part of Greater Manchester's work to tackle hate crime across the city-region. The aim of the fund is to support Salford VCSE activities during Hate Crime week.
Healthier Salford Fund	Salford City Council	The Healthier Salford Fund awards micro-grants to members of the Healthier Salford Community Champions Network to support raising awareness, prevention, early detection and diagnosis linked to three health concerns identified by the Public Health Inequalities Team: mental health, cardiovascular disease, and cancer. Funding is also open to 'tests of change', co-designed by working group members on priority areas.

Area of work	Funder	Description of the work
Household Support Fund	Salford City Council	Grants to frontline VCSE organisations to support people in food need in Salford due to the cost-of-living crisis. Resourced via DWP Household Support funding from Salford City Council.
Older People's Day Fund		Grants to support activities for older people.
Children, Young People and Families LIO work	Salford City Council	This work brings together VCSE organisations working with children, young people and families in Salford. It provides broad-ranging representation of the interests and views of the VCSE sector to relevant strategic partnerships. Also includes child safeguarding.
Infrastructure, Health and Social Care LIO work	Salford City Council	This work brings together VCSE organisations working in the field of health and social care in Salford. It provides broad-ranging representation of the interests and views of the VCSE sector to relevant strategic partnerships. Also includes adult safeguarding.

Area of work	Funder	Description of the work
Infrastructure, Training and Development LIO work	Salford City Council	Funded by Salford City Council to enable Salford CVS to help develop and improve the VCSE sector in Salford by providing training sessions; information, advice and guidance; and 1-2-1 group support. This includes topic areas such as legal structures, business planning, governance, fundraising, funding bids, access to digital, social investment, tendering, social value and demonstrating impact, equalities, comms, engagement and marketing, co-production, and much more.
Strategic Development LIO work	Salford City Council	Funded by Salford City Council to support the VCSE sector to be engaged and involved in all aspects of strategic city partnership work, ensuring they understand, actively contribute to and influence key partnership areas of work. Includes organising and facilitating sector representation on all key partnership boards in the city. Also supporting and enabling the VCSE sector to operate effectively within the Salford social, economic, and political environment. Involves operating a robust programme for voice and influence, including organising various themed Vocal Forums and strategic workshops on a regular basis and an annual VCSE conference. Strategic comms is also a key area of work, including ensuring Salford's VCSE sector are informed and engaged in relevant developments at city-region and national levels.

Area of work	Funder	Description of the work
Salford Volunteer Centre LIO work	Salford City Council	Part-funded by Salford City Council to support volunteering development, good practice and brokerage services in Salford – by the city's only accredited Volunteer Centre. This includes supporting the delivery of the Salford Volunteering Strategy, operating a bespoke volunteering portal for the city and organising the prestigious Heart of Salford volunteering awards. Also funded by Salford CVS reserves and income generation activities.
Elevate Salford – Salford's VCSE Learning, Skills and Work programme	Salford City Council	A three-year partnership project between Salford CVS, The Albert Gubay Charitable Foundation (AGCF) and Salford City Council - providing a range of services to support, train and prepare people furthest from the job market to gain skills and employment.
Salford 100 R&D grants	Salford City Council	Grants to organisations to support the production of an ambitious creative programme. It will authentically engage, empower and co-create with the city's vibrant creative and cultural ecology, dynamic voluntary and community organisations and a breadth of communities.
Salford Creatives Fund	Salford City Council	Salford CVS administer these grants on behalf of Salford City Council. The aim is to support creatives in Salford to access professional development.

Area of work	Funder	Description of the work
Short Break Care Grants	Salford City Council	Salford CVS administer these grants on behalf of Salford City Council. The aim is to promote innovation and development in the provision of group-based short break care for disabled children in Salford.
Trauma Informed Practice	Salford City Council	Investments to frontline VCSE organisations undertaking Trauma Informed Training delivered by Salford CVS, resourced by Salford City Council, Public Health.
UKSPF E3 Court Room Development	Salford City Council	Salford CVS was successful in securing UK Shared Prosperity Funds (via Salford City Council / GMCA), under the E3 measure, to refurbish the old courtroom in Eccles Town Hall (unused for many years), and turn it into a climate-friendly community meeting space.

Area of work	Funder	Description of the work
UKSPF E6 Arts and Culture	Salford City Council	Salford CVS was successful in securing UK Shared Prosperity Funds (via Salford City Council / GMCA), under the E6 measure, to design and manage arts and culture grants on behalf of the Salford Culture and Place Partnership. 50% of the funds were allocated to larger cultural events, with the remaining 50% going to grants for VCSE groups and organisations, under the heading 'Whose Art, Whose Culture?'
Community Connectors, WorkWell	Salford City Council	To employ a Wellbeing Matters WorkWell Community Connector to provide pre-employment support.
One Broughton Fund	The Broughton Trust	Fund resourced by partner charity The Broughton Trust to support Wellbeing Matters' clients who live in Broughton to access emergency items.
Personal Recovery Investments	Trafford Council	To provide grants to enable Achieve (GMMH) drug and alcohol service users to access items to aid their recovery.

Details of funds that ceased during 2024/25

Area of work	Funder	Description of the work
VCSE Test and Learn	10GM	This piece of work was coordinated by 10GM and delivered in localities in support of the GM Population Health Board's ambitions regarding tackling health inequalities. Salford CVS delivered a small pilot piece of work working with a Primary Care Network in support of cancer screening and cancer support.
College Connector	Association of Colleges	To provide Wellbeing Matters' Community Connector support to Salford City College students (delivered via Salford Third Sector Consortium). Match funded by Salford City Council's public health team.
Gambling Harms	GMCA	Using behavioural research and gamification to deliver early disruptive interventions that increase awareness, and further evaluate the impacts of gambling for communities in Salford, specifically 16-21 years that are identified at risk. A partnership initiative with Salford University.
Cost of Living Grants	NAVCA	Salford CVS secured a modest amount of funding from its national membership body, NAVCA, to award a small number of grants to local VCSE groups who were providing targeted locality support to residents experiencing significant impact from the cost of living crisis.

Area of work	Funder	Description of the work
Green Social Prescribing Pilot	NHS Greater Manchester ICB (GM)	This project was part of the wider Wellbeing Matters programme and used social prescribing to connect people's health and wellbeing needs to green and blue spaces in Salford. Funding for this work ceased in early 2024.
Dementia Support Fund	NHS Greater Manchester ICB (Salford)	To provide small grants to VCSE organisations to support people living with dementia in their community.
Grow Well Match Funding	Royal Horticultural Society	Contribution to the Third Sector Fund's Grow Well grants.
JSSNA Research	Salford City Council	Salford City Council commissioned Salford CVS to carry out this research as part of their Joint Strategic Strengths and Needs Assessments. The purpose of the research was to capture the strengths that the VCSE sector brings to improving the health and wellbeing of adults within the city of Salford.

Area of work	Funder	Description of the work
Whole Family Community Connector post	Salford City Council – Youth Justice Service	To provide a dedicated Community Connector to support the work of the Salford Youth Justice service. This role was taken in-house by Salford City Council during the year and so unused funding was returned to them.

19. Unrestricted Funds 2024/25

		Movement in Year		Transfer between funds			
	Balance brought forward 01/04/2024	Incoming	Outgoing	Restricted Funds	Utilised or released in year	Provided in year	Balance carried forward 31/03/2025
General reserve	843,556	183,269	(380,457)	346,009	-	(99,720)	892,657
Designated							
10GM Joint Venture	25,000	-	-	-	-	-	25,000
Access to Services	10,000	-	(736)	-	-	-	9,264
Building Improvements	40,000	-	-	-	-	-	40,000
Compliance	39,061	-	(39,087)	-	-	39,629	39,603

Courtroom re-development	35,000	-	(2,217)	-	-	30,000	62,783
Digital Developments	26,848	-	(4,320)	-	-	2,683	25,211
Emergency Response Activities	54,195	-	(75)	-	-	(54,120)	-
Emergency Response / Humanitarian Assistance Coordinator	41,831	-	24,759)	-	-	54,120	71,192
Equalities Training	10,800	-	-	-	-	(4,800)	6,000
Heart of Salford	11,676	-	-	-	-	-	11,676
IT Improvements	12,000	-	(4,484)	-	-	(7,516)	-
Office Furniture & Equipment	5,648	-	-	-	-	-	5,648
R&D (Business Development)	17,524	-	-	-	-	-	17,524

Redundancy Reserve	205,032	-	-	-	-	79,182	284,214
Staffing Contingency	71,711	-	(14,454)	-	-	(29,996)	27,261
State of the Sector Survey	10,081	-	(6,000)	-	-	-	4,081
VCSE Campaigns and Alliances	19,890	-	(11,210)	-	-	-	8,680
Volunteer Centre Salford	32,706	-	(5,035)	-	-	(9,462)	18,209
	1,512,559	**183,269**	**(492,834)**	**346,009**	**-**	**-**	**1,549,003**

Designated Funds

The Trustees agreed that provision should be made to earmark part of general funds to specific projects or reserves over the next three years.

Project	Description
10GM joint venture	To provide for the cost of Salford CVS's contribution to the start-up and initial development of this new venture, including a contribution to forming a new limited company and staffing costs.
Access to services	To provide for the review of services to ensure accessibility for all beneficiaries.
Building improvements	To provide for the cost of building improvements to maintain compliance with Health & Safety and to provide a positive environment for staff, volunteers and beneficiaries.
Compliance	To provide for the cost of additional resources required to maintain compliance with GDPR, Safeguarding, Health & Safety and HR.
Courtroom re-development	To provide for the cost of redeveloping the Eccles Town Hall Courtroom into a training and meetings facility.

Project	Description
Digital developments	To provide for the cost of developing and implementing digital enhancements.
Emergency response activities	To provide for the cost of providing Emergency Response support, including recruitment and management of volunteers, cost of activities and equipment, etc.
Emergency Response / Humanitarian Assistance Coordination	To provide for the cost of a worker to support emergency response and humanitarian assistance in Salford.
Equalities training	To provide for the cost of equalities training for the whole staff team.
Heart of Salford	To provide for the cost of delivering our annual Heart of Salford Awards.
IT improvements	To provide for the cost of replacing / updating Salford CVS' IT infrastructure.
Office furniture and equipment	To provide for the cost of replacing / updating office furniture and equipment.

Project	Description
State of the VCSE Sector report	To provide for the cost of the Salford State of the VCSE Sector research work and for printing of reports.
Redundancy reserve	To provide for the cost of redundancy should the organisation have to close in the year.
Research and development	To support costs of internal capacity-building and independent research and development as required by the organisation.
Staffing contingency	To provide for the cost of covering staff absence and other staffing needs.
VCSE campaigns and alliances	To support campaigning and frontline activity in Salford – e.g. our work as part of the Living Wage City action group.
Volunteer Centre Salford	To support the unfunded delivery of services by our Volunteer Centre.

Comparative for movement of funds

		Movement in Year		Transfer between funds			
	Balance brought forward 01/04/2023	Incoming	Outgoing	Restricted Funds	Utilised or released in year	Provided in year	Balance carried forward 31/03/2024
General reserve	675,762	205,658	(298,311)	399,938	-	(139,491)	843,556
Designated							
10GM Joint Venture	25,000	-	-	-	-	-	25,000
Access to Services	10,000	-	(160)	-	-	160	10,000
Building Improvements	40,000	-	-	-	-	-	40,000
Compliance	40,000	-	(32,032)	-	-	31,093	39,061
Courtroom re-development	35,000	-	-	-	-	-	35,000
Digital Developments	16,035	-	(24,948)	-	-	35,761	26,848
Emergency Response Activities	54,195	-	(75)	-	-	(54,120)	-

Emergency Response / Humanitarian Assistance Coordinator	41,831	-	24,759)	-	-	54,120	71,192
Equalities Training	10,800	-	-	-	-	(4,800)	6,000
Heart of Salford	11,676	-	-	-	-	-	11,676
IT Improvements	12,000	-	(4,484)	-	-	(7,516)	-
Office Furniture & Equipment	5,648	-	-	-	-	-	5,648
R&D (Business Development)	17,524	-	-	-	-	-	17,524
Redundancy Reserve	205,032	-	-	-	-	79,182	284,214
Staffing Contingency	71,711	-	(14,454)	-	-	(29,996)	27,261
State of the Sector Survey	10,081	-	(6,000)	-	-	-	4,081
VCSE Campaigns and Alliances	19,890	-	(11,210)	-	-	-	8,680
Volunteer Centre Salford	32,706	-	(5,035)	-	-	(9,462)	18,209
	1,512,559	**183,269**	**(492,834)**	**346,009**	**-**	**-**	**1,549,003**

20. Contingent Liabilities

There were no contingent liabilities of a material amount for which provision has not been made in the accounts.

21. Commitments

Capital commitments
There were no capital commitments at 31st March 2025 (2024 - £nil).

Operating lease commitment
At 31st March 2025 the charity had an operating lease commitment in respect of plant and machinery of £nil. It has a lease for property rental of £23,840 p.a., the full value of the lease is not included as there is an annual release clause included.

Pension commitments
The company operates a defined contribution pension scheme. The assets of the scheme are held separately from those of the company in independently administered funds. The pension cost charge represents contributions payable by the company to the funds and amounted to £108,662 (2024 - £90,869). The amount due to the pension fund at the year-end was £nil (2024 - £nil).

22. Related-Party Transactions

Related Party	Transaction
Salford Lads and Girls Club	Received one grant from Salford CVS totalling £5,000. A Trustee of Salford CVS was a volunteer of Salford Lads and Girls Club.
Yellow Jigsaw	Received funding for services provided totalling £930. An employee of Yellow Jigsaw is a Trustee of Salford CVS.
Gaddum	Received one grant from Salford CVS totalling £5,297. An employee of Gaddum is a Trustee of Salford CVS.
10GM Ltd	Is co-owned by Salford CVS, Bolton CVS, Action Together and Macc. The Chief Executive of Salford CVS is a Director of 10GM Ltd. Salford CVS have received funding from 10GM during the period totalling £283,735.
African Rainbow Family	Received one grant from Salford CVS totalling £5,000. An employee and contractor of African Rainbow Family is a Trustee of Salford CVS.

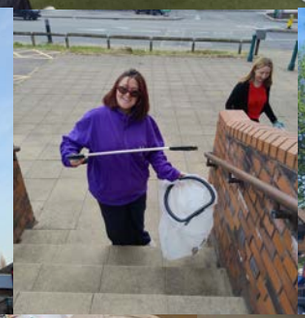
Related Party	Transaction
Voluntary Sector North West	Are a delivery partner on the Answer Cancer Programme of which Salford CVS is the accountable body. Voluntary Sector North-West received £97,807 as part of this work. An employee and a Trustee of Voluntary Sector North-West are Trustees of Salford CVS.
Humans MCR	Received five grants from Salford CVS totalling £50,376. An employee of Humans Manchester was a Trustee of Salford CVS.
Salford Third Sector Consortium	Closed in 2024 and donated £14,755 to the Wellbeing Matters Partnership. Salford CVS provided administrative support and grant funding to Salford Third Sector Consortium and is the accountable body for the Wellbeing Matters programme and a member of the Wellbeing Matters Partnership.
Salford City Council	Two members of Salford CVS - Board of Trustees are also elected members of Salford City Council, who fund Salford CVS. Please note however that these two people do not represent the council on CVS' Board, they represent member organisations.

All the above transactions took place on an arms-length basis.



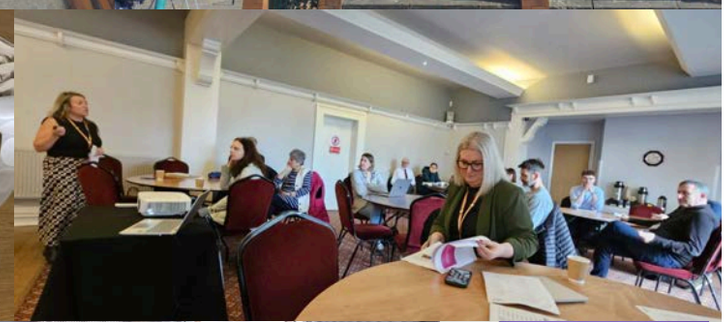













MEN'S
GROUP
A safe space
for men to connect
and talk


Organisational information

Our quality marks

- Volunteer Centre Quality Award (NAVCA)
- NAVCA Quality Award (LIQA)

Campaigns we support

- Living Wage Employer (Living Wage Foundation)
- Living Wage Funder (Living Wage Foundation)
- Living Hours Employer (Living Wage Foundation)
- Dementia Friendly organisation
- GM Good Employment Charter supporter
- Answer Cancer Organisational Champion (Answer Cancer GM)
- Disability Confident Employer
- Lift the Ban
- Refugees Welcome

We are members of

- The Business Group Salford
- NAVCA
- NCVO
- Greater Manchester Chamber of Commerce
- Voluntary Sector North West
- Charity Finance Group
- Social Enterprise UK

10GM

We co-own 10GM Ltd, along with Action Together, Bolton CVS and Macc

Thank you to our funders

Salford City Council

NHS GM Integrated Care Partnership

Greater Manchester Combined Authority

Northern Care Alliance

Albert Gubay Charitable Foundation

NHS England

Greater Manchester Mental Health – NHS Foundation Trust

10GM Ltd

Greater Sport / Greater Manchester Moving

UK Shared Prosperity Fund (via Salford City Council)

UK Shared Prosperity Fund (via 10GM / GMCA)

Inspiring Communities Together (Age Friendly Salford partnership)

Bolton CVS (GM Violence Reduction Alliance work via 10GM)

Eccles and Irlam Primary Care Network

Walkden and Little Hulton Primary Care Network

South East Salford Primary Care Network

Broughton Health Alliance

Swinton Primary Care Network

NAVCA

Eric Wright Charitable Trust



Thank you to our core partners

Wellbeing Matters

START in Salford

Social adVentures

Big Life

Inspiring Communities Together

Langworthy Cornerstone

Elevate Salford:
VCSE Learning, Skills and Work

Mustard Tree

The Broughton Trust

Salford Foundation

Loaves and Fishes

Groundwork Greater Manchester

Answer Cancer GM

BHA for Equality

Unique Improvements

Voluntary Sector North West

10GM Ltd

Bolton CVS

Macc (Manchester)

Action Together
(Oldham, Rochdale, Tameside)

Age Friendly Salford

Age UK Salford

Inspiring Communities Together

…and to all of our other VCSE and public sector partners 😊

Thank you to our staff

(at 31st March 2025)

Liz Atkinson
Sandrine Beaunol
Gillian Bruder
Ella Bulbeck
Jenny Capper
Michael Carroll
Ashley Chapman
Karl Chisipochinyi
Susan Crabb
Natalie Demou
Emma Eastwood
Jeremy Engineer
Ben Fowler
Bysshe Harkavy
Samantha Hill
Reece Holmes
Joseph Kendal
Grace Kennedy
Stewart Knights
Jeremy Lawes
Loran Lewis
Carolanne Mack
Betsy Mak
Anne-Marie Marshall
Niamh Meehan
Noah Mellor
Klaudia Miskis
Andrew Mossop
Jesse Noon
Helen O'Brien
Nicola O'Neill
Imogen Openshaw
Beatty Osborne
Alison Page
Bruce Poole
Hannah Powell
Nosheela Rashid
Claire Roberts
Simon Robinson
Kirsten Robinson
Rachel Sadler
Ganga Samarawickrama
Rachel Shenton
Nic Spiby-Roberts
Nicola Swann
Mayuri Theobald
Michelle Warburton
Martyn Willcock
Amy Williams

Volunteers

Thanks to everyone who has volunteered with Salford CVS to make a difference in Salford

Board of Trustees

Grace Dyke
Ben Whalley
John Phillips
Aderonke Apata
Barbara Bentham
Lewis Hellewell
Ray Mashiter
Teresa Pepper
Yen Siang Tan
Francesca Todde
Adam Webster

Council Representatives

Cllr Sharmina August
Cllr Gina Reynolds



Salford CVS
Making a difference in Salford
Salford CVS is the city-wide
infrastructure organisation
the voluntary, community
social enterprise sector
We provide specialist
advice, development
opportunities for
Salford CVS
£
00-01-23
00001
office@salfor

"I've been screened"



We
Invented
the
Weekend

TAKE PART
IN CANCER
SCREENING
Early detection
saves lives

LANGWORTHY
CORNERSTONE



FREE AND OPEN TO ALL FOR DROP IN
VISITORS TO OUR EXHIBITIONS
WEDNESDAY - FRIDAY 1PM - 4:30PM

Contact us:

Salford CVS &
Volunteer Centre
Registered address:
The Old Town Hall, 5 Irwell Place
Eccles, Salford M30 0FN

Tel: 0161 787 7795
Email: **office@salfordcvs.co.uk**
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@SalfordCVS on Twitter, Instagram,
Facebook and LinkedIn

Company Limited by Guarantee: 01948293 Registered Charity: 519361